

# MOJAVE AIR AND SPACE PORT

## REGULAR MEETING OF THE BOARD OF DIRECTORS

Date: January 18, 2022

Time: 2:00 p.m.

**Due to the COVID-19 state of emergency**, the Board of Directors will conduct this meeting via Zoom Video Conference. A physical location will not be available to the public. You may participate in the meeting by using the call in number specified in this Notice of Meeting or access the web page below. If you wish to speak to an item on the agenda, please inform the Board Chair when he asks for public comment. The Board's normal rules for public comment apply: speakers are limited to 3 minutes per item. You may also email comments to [Lynn@mojaveairport.com](mailto:Lynn@mojaveairport.com) prior to the start of the meeting, and your comment(s) will be distributed to the directors at the meeting.

If you need special assistance to participate in the meeting, please contact Lynn at [Lynn@mojaveairport.com](mailto:Lynn@mojaveairport.com), and the District will attempt to accommodate your need.

### Zoom Video Conference

<https://us02web.zoom.us/j/81169957579?pwd=S24vNSStCMm8yQkZ0UFZBeEgzQ2UxZz09>

Phone: 669-900-9128

Meeting ID: 811 6995 7579

Passcode: 146447

## AGENDA

### 1. Call to Order

- A. Pledge of Allegiance
- B. Roll Call
- C. Approval of Agenda

### 2. Election of Officers

### 3. Community Announcements

Members of the audience may make announcements regarding community events.

### 4. Consent Agenda

All items on the consent agenda are considered routine and non-controversial and will be approved by one motion unless a member of the Board, staff, or public requests to move an item to Action Items.

- A. Minutes of the Regular Board Meeting December 1, 2022
- B. Check Register dated January 11, 2022, \$68,889.56

## **5. Action Items**

- A. Adoption of Resolution Regarding Remote Meetings
- B. Galactic, LLC. – Test Site 14, Lease Terms
- C. Concentric Power – Proposal and Development Agreement
- D. Scaled Composites – Bldg. 78 – Lease Terms
- E. Rutan Airfield Naming

## **6. Reports**

- A. Financial Reports
  - B. Security Reports
  - C. Facilities Report
  - D. DOO Reports
  - E. CEO/GM Reports
  - F. Board Committees
- G. Board of Directors: This portion of the meeting is reserved for board members to comment on items not on the agenda.

## **7. Public Comment on Items Not on the Agenda**

Members of the public may make comments to the Board on items not on the agenda.

## **Adjournment**

This Agenda was posted on January 13, 2022 by Jason Buck.

ADA Notice: Persons desiring disability-related accommodations should contact the District no later than forty-eight hours prior to the meeting. Persons needing an alternative format of the agenda because of a disability should notify the District no later than seventy-two hours prior to the meeting. All inquiries/requests can be made by phone at (661) 824-2433, in person at 1434 Flightline, Mojave, CA, or via email to [carrie@mojaveairport.com](mailto:carrie@mojaveairport.com).

Copy of Records: Copies of public records related to open session items are available at the administrative office of the District at 1434 Flightline, Mojave, CA.

Public Comments: Members of the public may comment on items on the agenda before the Board takes action on that item, or for closed session items, before the Board goes into closed session. Comments on items not on the agenda, and over which the Board has jurisdiction, may be made under “Public Comments on Items not on the Agenda,” but the Board may not take action on any issues raised during this time. All comments by members of the public are limited to three minutes.

### **MISSION STATEMENT**

**FOSTER AND MAINTAIN OUR RECOGNIZED AEROSPACE PRESENCE WITH A  
PRINCIPLE FOCUS AS THE WORLD’S PREMIER CIVILIAN AEROSPACE TEST CENTER  
WHILE SEEKING COMPATIBLY DIVERSE BUSINESS AND INDUSTRY**

# **BOARD OF DIRECTORS**

## **MINUTES OF THE REGULAR MEETING ON DECEMBER 7, 2021**

### **1. CALL TO ORDER**

The meeting was called to order on Tuesday, December 7, 2021, at 2:00 p.m. by Director Balentine.

**A. Pledge of Allegiance:** Director Morgan led those assembled in the Pledge of Allegiance.

**B. Roll Call:**

Directors present via zoom and in person: Balentine, Barney, Coleman, Deaver, Morgan

Directors absent:

Others present: CEO Lindner, DOO Nelson, DOA Rawlings, and District Counsel Navé, DOF VanWey, DOF Smith, Security Chief Spandorf.

**C. Approval of Agenda:** Upon motion by Director Deaver, seconded by Director Barney, The Board unanimously approved the agenda.

### **2. COMMUNITY ANNOUNCEMENTS**

There were no Community Announcements.

### **3. CONSENT AGENDA**

Upon motion by Director Barney, seconded by Director Deaver, the Board unanimously approved the Consent Agenda.

A. Minutes of the Regular Board Meeting November 16, 2021

B. Check Register dated December 2, 2021, \$84,651.61

### **4. ACTION ITEMS**

**A. Adoption of Resolution Regarding Remote Meetings**

District Counsel briefed the Board of Directors on the Governor's executive order suspending certain requirements of the Brown Act regarding board meetings. Upon motion by Director Deaver, seconded by Director Morgan, the Board approved the adoption of the resolution with a 4/1 vote with Director Balentine abstaining.

- B. Virgin Orbit – Master Lease and Basic Lease  
CEO Lindner briefed to Board of Directors on the Master and Basic lease. Contracts Manager Johansen discussed the contracts process, time involved for the various types of leases, stating a Master and Basic Lease in the long run will save all parties time. Upon motion by Director Morgan, seconded by Director Coleman, the Board unanimously approved the use of a Master and Basic Lease.
  
- C. The Addition of “Rutan Field” to the Mojave Air & Space Port name  
CEO Lindner presented the Resolution Adopting the name change to Rutan Field at Mojave Air & Space Port. CEO Lindner stated tenant polls were taken and name recognition comparison preformed. CEO Lindner briefed the Board of Directors on the process of rebranding. CEO Lindner recommended any changes and alterations be implemented in incremental and as resources will allow for modification unless budgeted in accordance with the standard budgeting practice of the MASP organization. Director Morgan read the resolution, and the public made comments regarding the resolution. The Board of Directors requested changes to the resolution. CEO Lindner read the revised resolution and agreed to bring back a different name option. Upon motion by Director Deaver, seconded by Director Morgan, the Board approved the revised resolution with a 4/0 vote with Director Balentine abstaining.

## **5. REPORTS**

### **A. Financial Report**

DOA Rawlings presented the financial reports ending October 31, 2021.

### **B. Security Report**

Security Chief Spandorf presented the security report for the period of October 26 – November 25, 2021 and discussed the unlocked door count. Security Chief Spandorf also briefed the Board of Directors on the Axicle, Inc TARS – Tractor Anti-Rollover System Testing that was conducted on site.

### **C. DOO Report**

DOO Nelson stated a RW 12/30 Reservation meeting will be held on November 9<sup>th</sup>, and discussed the AWOS vs ATIS systems and the wind indicators on the runways. DOO Nelson also discussed the Instrument Approach status. Chief Farrar discussed the condition of the fire trucks and equipment with the Board of Directors. DOO Nelson discussed the railroad crossings and required maintenance.

### **D. CEO/GM Report**

CEO Linder briefed the Board of Directors on discussions with ARTOS relating to test site expansion and provided updates on the RW 12/30 project and the Concentric Power discussions.

### **E. Board Committees**

There were no committee reports.

**F. Board of Directors**

Director Balentine thanked MASP staff for the nice holiday party. Director Balentine discussed cancelling the next two regular scheduled meetings.

**6. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA**

There were no comments.

**ADJOURNMENT**

There being no further business to come before the Board, the chair adjourned the meeting at 3:21 p.m.

\_\_\_\_\_  
Jimmy Balentine, President

ATTEST

\_\_\_\_\_  
Diane Barney, Secretary

Date: Tuesday, January 11, 2022  
 Time: 01:43PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 07-22 As of: 1/11/2022

Page: 1 of 1  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Company: MASP</b>										
Acct / Sub:	101000		1200							
061755	CK	1/18/2022	1314 Mead & Hunt	07-22	049802	VO	323458/TWY C	11/8/2021	0.00	12,279.31
061756	CK	1/18/2022	1314 Mead & Hunt	07-22	049803	VO	323457/RW 12-30	11/8/2021	0.00	8,489.44
061757	CK	1/18/2022	1314 Mead & Hunt	07-22	049857	VO	325441/GA PVMT	12/17/2021	0.00	22,177.99
061758	CK	1/18/2022	1314 Mead & Hunt	07-22	049858	VO	325851/TWY C	12/21/2021	0.00	19,109.51
061759	CK	1/18/2022	1314 Mead & Hunt	07-22	049859	VO	325440/RWY 1230	12/17/2021	0.00	6,833.31
Check Count:		5								
									<b>Acct Sub Total:</b>	<b>68,889.56</b>

Check Type	Count	Amount Paid
Regular	5	68,889.56
Hand	0	0.00
Electronic Payment	0	0.00
Void	0	0.00
Stub	0	0.00
Zero	0	0.00
Mask	0	0.00
<b>Total:</b>	<b>5</b>	<b>68,889.56</b>

<b>Company Disc Total</b>	<b>0.00</b>	<b>Company Total</b>	<b>68,889.56</b>
---------------------------	-------------	----------------------	------------------

**MOJAVE**  
**AIR AND SPACE PORT**  
**STAFF MEMORANDUM**

**TO:** Board of Directors  
**FROM:** Scott Nave  
**SUBJECT:** AB 361 Remote Meeting Resolution  
**MEETING DATE:** January 18, 2022

---

**Background:**

The Governor's executive order suspending certain requirements of the Brown Act regarding board meetings has expired, but the proclamation of a state of emergency is still in place. The Legislature has amended Govt Code 54953 to include provisions allowing remote meetings during a state of emergency under certain conditions. The attached resolution allows the Board to continue meeting remotely until the state of emergency is lifted and social distancing is no longer recommended or required. If the Board adopts the resolution, it will have to renew the resolution every 30 days.

**Impacts:**

Fiscal: None

Environmental: This action does not constitute a project and is not subject to CEQA

Legal: None

**Recommended Action:**

The Board has two options:

1. The Board may adopt the resolution and continue with remote meetings during the month of January through February 16, 2022 or until the state of emergency is lifted; or
2. The Board may not adopt the resolution and resume holding meetings in compliance with the requirements of the Brown Act.

RESOLUTION NO.

A RESOLUTION OF THE BOARD OF DIRECTORS OF MOJAVE AIR AND SPACE PORT PROCLAIMING A LOCAL EMERGENCY, RATIFYING THE PROCLAMATION OF A STATE OF EMERGENCY, AND AUTHORIZING REMOTE TELECONFERENCE MEETINGS FOR THE MONTH OF JANUARY 2022

WHEREAS, Mojave Air and Space Port (the "District") is committed to encouraging and preserving public access and participation in meetings of the Board of Directors; and

WHEREAS, Government Code section 54953, as amended by AB 361, makes provisions for remote teleconferencing participation in meetings by members of a legislative body, without compliance with the requirements of Government Code section 54953, subject to the existence of certain conditions; and

WHEREAS, a required condition is that there is a proclaimed state of emergency, and state or local officials have imposed or recommended measures to promote social distancing; and

WHEREAS, Governor Newsom declared a State-wide state of emergency due to the Covid-19 pandemic on March 4, 2020, which declaration is still in effect, and state and local health officials continue to recommend social distancing; and

WHEREAS, the Board of Directors does hereby find that the resurgence of the Covid-19 pandemic, particularly through the Delta variant, has caused, and will continue to cause, conditions of peril to the safety of persons within the District that are likely to be beyond the control of services, personnel, equipment, and facilities of the District, and desires to proclaim a local emergency and ratify both the proclamation of state of emergency by the Governor of the State of California and the Kern County Health Department guidance regarding social distancing; and

WHEREAS, based on the above the Board of Directors of the District finds that in-person public meetings of the Board would further increase the risk of exposure to the Covid-19 virus to the residents of the District, staff, and Directors; and

WHEREAS, as a consequence of the local emergency, the Board of Directors does hereby find that it shall conduct Board meetings without compliance with paragraph (3) of subdivision (b) of Government Code section 54953, as authorized by subdivision (e) of section 54953, in compliance with the requirements to provide the public with access to the meetings as prescribed in paragraph (2) of subdivision (e) of section 54953; and

WHEREAS, all meetings of Board of Directors will be available to the public for participation and comments through virtual measures, which shall be fully explained on each posted agenda.

NOW, THEREFORE, THE BOARD OF DIRECTORS OF MOJAVE AIR AND SPACE PORT DOES HEREBY RESOLVE AS FOLLOWS:

Section 1. Recitals. The Recitals set forth above are true and correct and are incorporated into this Resolution by this reference.

Section 2. Proclamation of Local Emergency. The Board hereby proclaims that a local emergency now exists throughout the District, as set forth in the recitals.

Section 3. Ratification of Governor's Proclamation of a State of Emergency. The Board hereby ratifies the Governor's Proclamation of State of Emergency, effective as of its issuance date of March 4, 2021.

Section 4. Remote Teleconference Meetings. The General Manager, staff, and Board of Directors are hereby authorized and directed to take all actions necessary to carry out the intent and purpose of this Resolution including conducting open and public meetings in accordance with Government Code section 54953(e) and other applicable provisions of the Brown Act.

Section 5. Effective Date of Resolution. This Resolution shall take effect on January 18, 2022, and shall be effective until the earlier of (i) February 17, 2022, or such time the Board of Directors adopts a subsequent resolution in accordance with Government Code section 54953(e)(3) to extend the time during which the legislative bodies of WBMWD may continue to teleconference without compliance with paragraph (3) of subdivision (b) of section 54953.

Section 6. Termination of this Resolution. This Resolution will automatically terminate on the day that both the Governor's Declaration of Emergency and any local agency guideline for social distancing are no longer in effect.

PASSED AND ADOPTED by the Board of Directors of Mojave Air and Space Port, this 18th day of January 2022, by the following vote:

AYES:

NOES:

ABSENT:

ABSTAIN:

---

President

---

Secretary



## STAFF MEMORANDUM

**TO:** Board of Directors

**FROM:** Lynn Johansen, Contracts Manager

**SUBJECT:** Galactic – Test Site 14

**MEETING DATE:** January 18, 2022

---

### **Background:**

Galactic, LLC., formally known as The Space Ship Company entered into a lease for Test Site 14 on March 1, 2015. The lease is now month to month and Galactic is requesting a long-term lease, Basic term of 7 years, with one (1) three (3) year option.

### **Impacts:**

Fiscal: Monthly - \$2,169.47 Annual - \$26,033.64

Environmental: N/A

Legal: N/A

### **Recommended Action:**

Staff recommends approval of the long-term lease, authorize CEO to sign with legal counsels' final approval.

## **BASIC LEASE FOR TEST SITE 14**

Mojave Air and Space Port, a California Airport District (“Landlord”), and Galactic Co., LLC, a Corporation (“Tenant”) enter into this Lease Agreement as of (Date) pursuant to the terms and conditions herein and in the Master Lease Agreement dated, (Date), and incorporated herein by reference.

**1.1 Premises:** Test Site 14, comprised of approximately 75,438 square feet of Land, as more specifically described on Exhibit A, Site Plan, attached hereto. Tenant acknowledges that, prior to execution of this Basic Lease, Tenant has had the opportunity to inspect the Premises and, by its execution of this Lease, Tenant hereby accepts the Premises in an 'as-is' condition.

**1.2 Rental Commencement Date:** \_\_\_\_\_

**1.3 Lease term:**

**1.3.1 Initial Term:** Seven (7) years, computed from the Rental Commencement Date.

**1.3.2 Renewal Term(s):** Tenant is hereby granted the option to extend the term of this Basic Lease for the one (1) Renewal Terms of three (3) years. Such option shall be exercised by giving notice of intent to renew ("Option Notice") to Landlord at least 60 days, but not more than 180 days, before the expiration of the Initial Term, or the then current Renewal Term, as the case may be; provided, however, that if Tenant is in default on the date of giving any such Option Notice or if Tenant has assigned or sublet the Premises, the Option Notice shall be void and totally ineffective; and provided further, that if Tenant is in default on any payments due under the Basic Lease on the day that the Renewal Term would otherwise commence, such Renewal Term, at the election of Landlord, shall not commence and this Lease shall expire at the end of the Initial Term, or at the end of the then current Renewal Term, as the case may be. Tenant shall have no other right to extend the term beyond the specific number of Renewal Terms described in this Section 1.3.2. During the Renewal Term(s), all of the terms and provisions contained herein shall apply.]

**1.4 Rent:**

**1.4.1 Initial Term:** Tenant shall pay to Landlord rent in the amount of Two Thousand One Hundred Sixty Nine Dollars and 47/100 (\$2,169.47) on or before the first day of each month without notice or demand. Tenant shall pay a charge for security patrol and monitoring in the amount of 5% of the monthly rental payment.

**1.4.2. Rent Adjustment.** During the Initial Term and Renewal Term, if any, Rent shall be adjusted [annually / 3 years / 5 years] in accordance with Section 3.2 of the Master Lease.

**1.5 Use of Premises:** The Premises shall be occupied and used by Tenant for the sole purpose of aerospace rocket testing , and for no other use or purpose.

**1.6 Tenant’s Work:** None



**STAFF MEMORANDUM**

**TO:** Board of Directors  
**FROM:** Todd Lindner, CEO  
**SUBJECT:** Concentric Power – Microgrid Energy Development Agreement

**MEETING DATE:** January 18, 2022

---

**Background:**

Concentric Power has proposed entering into a long-term lease with the District to develop a solar farm and build a microgrid system. The project will consist of the design and installation of microgrid distributed energy assets for an overall system rated at 20 MW. The attached proposal describes the terms, conditions, and use of the generated power. Establishment of the solar farm and microgrid system will allow the District to secure energy rates of \$0.22 to \$0.24 per kilowatt hour with a 2.0% annual escalation. The 2021 Southern California Edison (SCE) rate was \$0.2357 per kilowatt hour and has increased approximately 7% annually since 2019. Assuming a conservative 3.0% annual increase by SCE, application of the Concentric Power alternative will save the District and the District’s tenants approximately \$1.8 million annually over the 30-year lease. To initiate the project the MASP District will fund the upfront engineering costs of \$80,000. Upon completion of the project, the \$80,000 will be credited to Mojave Air & Space Port in the form of energy credits. In the event the project encounters a ‘fatal flaw’ and is unable to continue with the design and permitting, that portion of the \$80,000 not spent will be reimbursed to the District. Should Concentric Power decide to terminate the project for any other reason than a mutually agreed fatal flaw, Concentric Power will refund the full \$80,000 investment. After the initial viability study, the District and Concentric would enter into an energy purchase agreement and long-term lease.

**Impacts:**

Fiscal: \$80,000.00  
Environmental: Review will be conducted if the parties choose to proceed with an energy purchase agreement and long-term lease.  
Legal: N/A

**Recommended Action:**

Staff recommends approval of the Microgrid Energy Agreement and request permission for CEO to sign the agreement with legal counsels’ final approval.



December 3, 2021

Mr. Todd Lindner  
CEO & GENERAL MANAGER  
Mojave Air and Space Port,  
1434 Flightline  
Mojave, California 93501,

STRICTLY PRIVATE AND CONFIDENTIAL

**Subject: Mojave Air and Space Port (MASP) Microgrid Project Proposal**

Dear Todd:

I am pleased to present this microgrid project proposal for the installation of a Concentric Power microgrid at your Air and Space Port in Mojave, CA. The project will consist of the design and installation of microgrid distributed energy assets for an **overall system rated at 20 MW**. This summary is provided to explain our approach and initiate entering into an Energy Development Agreement offering an adaptable energy partnership where Concentric Power and MASP will work together to:

- Lock in low-cost ESA/PPA pricing between **\$0.2200/kWh and \$0.2400/kWh** with a predictable fixed 2% rate escalator for 30 years
- Provide reliable power for operations flexibility, company expansions and growth; and
- Identify and install the ideal clean energy technologies and solutions for your site.

The project includes installation of

- 16 MW of solar photovoltaic
- 15 MW at (4-hour duration) / 60 MWh of Battery Energy Storage System
- 4.0 MW natural gas generators

Total projected savings as compared to energy purchased from the local utility is \$55,500,000 over 30 years.

Concentrics philosophy is to work in close partnership with our customers over the long-term life of the energy assets. To this end, we will work to provide world-class engineering, finance, and project execution in a transparent way. We are proud to be a part of the next generation of clean energy providers and look forward to building out the clean energy infrastructure to support long-range sustainable industry in California and beyond.

It will be a pleasure to work with you and your team to make this a successful project for all stakeholders. Thank you for the opportunity to engage with Mojave Air and Space Port.

Sincerely,

A blue ink signature of Amy R. Tomlinson.

**Amy Tomlinson**  
Project Development Director  
Concentric Power Inc.

**Project Proposal**

**Table of Contents**

- 1. Executive Summary .....3
- 2. Load Profile and Existing Energy Analysis.....4
- 3. Project Scope and Proposed Concentric Power Design.....5
- 4. Estimated Pricing and Project Savings.....7
- 5. About Concentric Power.....8
- 6. Next Steps / Timeline.....9
- 7. Real Estate Comparable Report.....10



## 1. Executive Summary

### Microgrids

A microgrid is a smart, self-contained electrical generation, distribution and regulation facility that is designed with an ideal combination of Distributed Energy Resources (DERs). DERs are assets that produce energy to eliminate load requirements serviced by a local utility. DERs can include multiple types of assets, including solar, wind, fuel cells, combined heat and power (CHP) plants, microturbines, energy storage and more. Intelligent microgrids integrate renewables to seamlessly balance the variable output of green power with traditional generation.

### Objectives

- A. To allow MASP (Mojave, CA) to take the next step towards energy independence through the installation of a microgrid that provides lower, more stable rates than those from the local utility with higher energy reliability and resilience.
- B. To provide an energy partnership offering MASP
  - a. On-site distributed electricity generation, sized to service 100% of the sites electrical load, eliminating the need for electricity from the grid
  - b. Energy independence that is reliable, affordable, and resilient
  - c. Advanced microgrid technology used to optimize energy generation and cost savings
  - d. Dependable customer service over the long-term life of the equipment
  - e. Regulation compliance from our subject matter experts
  - f. Sustainable growth strategy planning
  - g. Flexible project financing options
  - h. A simple monthly energy bill

### Approach

Concentric Power will engineer, procure, construct, and manage the installation of permanent electric power capacity totaling 20 MW. The project will provide a mix of solar electric power, high efficiency natural gas engines, battery energy storage, requisite power infrastructure, advanced microgrid controls, utility interconnection all for the control and management of power consumption, generation, and distribution of dependable energy.

### Results

The microgrid will combine reliable firm power, clean solar power, battery storage and an intelligent microgrid controller that utilizes AI and machine learning technology to proactively manage load to ensure the lowest cost energy resource is used at any given time. Benefits include loyal customers who

value energy independence through a resilient, sustainable, and local microgrid. It is expected this microgrid will help MASP tenants to collectively save upwards of \$1.8 million in average annual energy costs.

<b>Commercial Structure</b>	<b>ESA / PPA</b>
Expected Load	20,000,000 kWh
Starting Energy Services Rate (Escalates at 2% annual fixed rate) (LTSA cost included ESA/PPA)	\$0.2200 – 0.2400/kWh
Upfront Installed Capital Cost	\$0
Savings (Subject to underwriting and project finance)	Average Annual: \$1,857,757 30 Year: \$55,552,724
Target Commercial Operation Date	4th Quarter, 2024

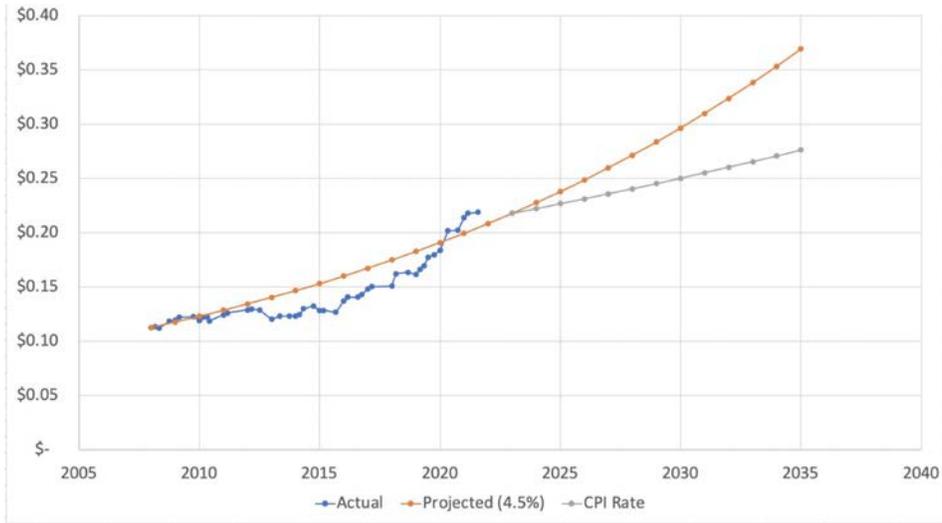
Included: Equipment, integration engineer, site plan, permitting (building and air), electrical interconnection, installation, start-up, on-going operations & maintenance, Network Operations Center (NOC) for monitoring and control, advanced dispatch algorithm and software licensing.

## 2. Load Profile and Existing Energy Analysis

MASP energy costs to the local utility have increased by 7% since 2019 and industry indications show high-rate increases will continue. Industry indications show high rate increases from the local utility will continue. The below figure shows the facility's annual energy costs, assuming SCE begins to serve all airport energy needs including those operating stand-by diesel powered generators paying an average of \$0.4500/kWh. The cost analysis uses a conservative 3.0% estimated SCE increase for the immediate years ahead. Making the switch to fully powering the facility with microgrid assets will yield positive year-one energy savings over the utility and stand-by diesel generation.

	<b>Year</b>	<b>Annual Usage</b>	<b>\$/kWh</b>	<b>Cost</b>	<b>Increase</b>
Local Utility	2020	20,000,000 kWh	\$0.2307	\$4,614,000	
Local Utility	2021	20,000,000 kWh	\$0.2376	\$4,752,000	3%
Local Utility	2022	20,000,000 kWh	\$0.2247	\$4,494,000	3%
Local Utility	2023	20,000,000 kWh	\$0.2521	\$5,042,000	3%
Local Utility	2024	20,000,000 kWh	\$0.2597	\$1,539,149	3%
Concentric Grid	2024	20,000,000 kWh	\$0.2312	\$4,624,000	11% decrease

SCE has averaged a 4.9% average annual rate increase since 2008. The orange curve represents a 4.5% rate increase since 2008. Since 2014 the rate escalation has been 7.8% average per year. The grey line represents Concentric Power’s cost escalation from commissioning in year 2024.



Detailed load profile analysis of energy provided by the local utility combined with forecasted analysis of future load shows total annual energy required across the facility to be on average approximately 20,000,000 kWh. Microgrid simulation shows expected DER usage over a full year with simulation varying during a typical summer and winter month. It is expected during the summer the solar and BESS will service 100% of the facilities load leaving generator assets to play a standby roll. During the winter months a combination of solar, BESS and generators will service 100% of the facilities load of approximately 20,000,000 kWh.

### 3. Project Scope and Proposed Concentric Power Design

#### Preliminary System Sizing

To meet operational demand of 20,000,000 kWh annually the preliminary sizing estimate for permanent electric power capacity consists of

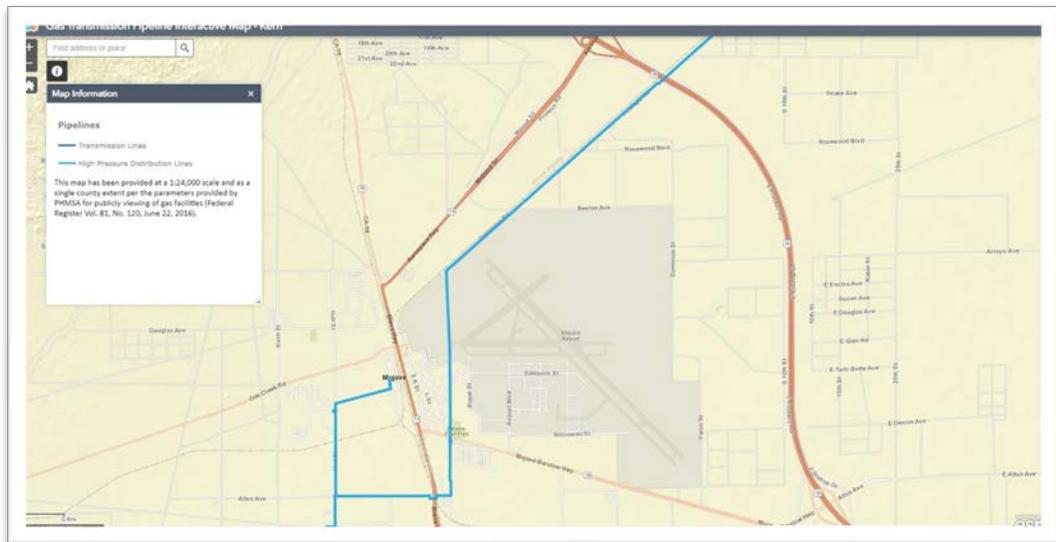
- 16.0 MW solar electric power,
- 4.0 MW high efficiency natural gas engines,
- 15.0 MW / 60.0 MWh battery electric storage system (BESS)

The system will include the requisite power infrastructure and advanced Concentric Microgrid Controller to balance the sites energy load and provide system optimization leading to maximum energy savings and reliability. Proper sizing will eliminate the need for electricity from the grid providing the local grid physical assurance of installed on site power eliminating reservation and stand-by charges completely.

*System sizing, component placement and configuration is subject to detailed engineering and site integration.*

## Preliminary System Layout

The proposed location for Concentric Power's microgrid assets will adapt as the project development takes shape. System design layout can meet larger airport business goals. Natural Gas transmission pipeline access is located near airport perimeters allowing for flexible design. Solar generation assets are recommended to be ground mount solar built on a 63-acre parcel located north of the airport runways with engine and battery assets co-located with the solar. The expected space required for phase 1 assets total of 20-25 acres.



#### 4. Estimated Pricing and Project Savings

##### Pricing

The preliminary ESA rate range is between **\$0.2200-\$0.2400/kWh** which leads to an average annual savings over a 30-year term of **\$1,851,000/year** and a cumulative 30-year savings of **\$55.5 million**. 2% annual escalation. Natural gas fuel cost is included in ESA pricing.

*All pricing assumptions are subject to additional design and underwriting analysis.*

Year	Year	ESA Cost (\$/kWh)	SoCal Edison Net Utility Rate (\$/kWh)	Gen Production for PG&E Load (kWh)	SoCal Edison Departing Load Charges (nonbypassable charges)	Operational Savings	Net Position
-3	2020		\$ 0.2307				
-2	2021		\$ 0.2376				
-1	2022		\$ 0.2447				\$ -
0	2023	\$ 0.2267	\$ 0.2521	415,900	\$ 8,734	\$ 500,000	\$ 500,000
<b>1</b>	<b>2024</b>	<b>\$ 0.2312</b>	<b>\$ 0.2597</b>	<b>415,900</b>	<b>\$ 8,996</b>	<b>\$ 560,331</b>	<b>\$ 1,060,331</b>
2	2025	\$ 0.2358	\$ 0.2674	415,900	\$ 9,266	\$ 623,379	\$ 1,683,710
3	2026	\$ 0.2405	\$ 0.2755	415,900	\$ 9,544	\$ 689,243	\$ 2,372,952
4	2027	\$ 0.2453	\$ 0.2837	415,900	\$ 9,830	\$ 758,026	\$ 3,130,978
5	2028	\$ 0.2502	\$ 0.2922	415,900	\$ 10,125	\$ 829,834	\$ 3,960,812
6	2029	\$ 0.2553	\$ 0.3010	415,900	\$ 10,429	\$ 904,778	\$ 4,865,590
7	2030	\$ 0.2604	\$ 0.3100	415,900	\$ 10,742	\$ 982,972	\$ 5,848,562
8	2031	\$ 0.2656	\$ 0.3193	415,900	\$ 11,064	\$ 1,064,532	\$ 6,913,094
9	2032	\$ 0.2709	\$ 0.3289	415,900	\$ 11,396	\$ 1,149,581	\$ 8,062,675
10	2033	\$ 0.2763	\$ 0.3388	415,900	\$ 11,738	\$ 1,238,243	\$ 9,300,918
11	2034	\$ 0.2818	\$ 0.3490	415,900	\$ 12,090	\$ 1,330,649	\$ 10,631,567
12	2035	\$ 0.2875	\$ 0.3594	415,900	\$ 12,452	\$ 1,426,932	\$ 12,058,498
13	2036	\$ 0.2932	\$ 0.3702	415,900	\$ 12,826	\$ 1,527,230	\$ 13,585,729
14	2037	\$ 0.2991	\$ 0.3813	415,900	\$ 13,211	\$ 1,631,688	\$ 15,217,416
15	2038	\$ 0.3050	\$ 0.3928	415,900	\$ 13,607	\$ 1,740,452	\$ 16,957,868
16	2039	\$ 0.3111	\$ 0.4045	415,900	\$ 14,015	\$ 1,853,675	\$ 18,811,543
17	2040	\$ 0.3174	\$ 0.4167	415,900	\$ 14,436	\$ 1,971,515	\$ 20,783,058
18	2041	\$ 0.3237	\$ 0.4292	415,900	\$ 14,869	\$ 2,094,135	\$ 22,877,194
19	2042	\$ 0.3302	\$ 0.4420	415,900	\$ 15,315	\$ 2,221,703	\$ 25,098,897
20	2043	\$ 0.3368	\$ 0.4553	415,900	\$ 15,774	\$ 2,354,393	\$ 27,453,290
21	2044	\$ 0.3435	\$ 0.4690	415,900	\$ 16,248	\$ 2,492,384	\$ 29,945,674
22	2045	\$ 0.3504	\$ 0.4830	415,900	\$ 16,735	\$ 2,635,863	\$ 32,581,537
23	2046	\$ 0.3574	\$ 0.4975	415,900	\$ 17,237	\$ 2,785,020	\$ 35,366,556
24	2047	\$ 0.3646	\$ 0.5125	415,900	\$ 17,754	\$ 2,940,053	\$ 38,306,609
25	2048	\$ 0.3719	\$ 0.5278	415,900	\$ 18,287	\$ 3,101,167	\$ 41,407,776
26	2049	\$ 0.3793	\$ 0.5437	415,900	\$ 18,835	\$ 3,268,572	\$ 44,676,348
27	2050	\$ 0.3869	\$ 0.5600	415,900	\$ 19,401	\$ 3,442,487	\$ 48,118,835
28	2051	\$ 0.3946	\$ 0.5768	415,900	\$ 19,983	\$ 3,623,137	\$ 51,741,971
29	2052	\$ 0.4025	\$ 0.5941	415,900	\$ 20,582	\$ 3,810,753	\$ 55,552,724
					\$	1,851,757	

## 5. About Concentric Power

Concentric Power is an intelligent microgrid developer with a proven track record in agricultural, industrial, and community applications. Our patented Microgrid Controller technology manages the complete energy mix including supply, load, and cost management. With complete design, engineering, procurement, construction, operations, finance, and maintenance services, we offer a scalable solution to 21st century grid problems.

### Team

Since 2010, our deep internal working relationships and reputation in the market represent our commitment to the Concentric Mission and our customers' success.

 <b>Brian Curtis</b> <b>CEO</b> <small>Energy industry since mid 90s, balanced with structured finance and tech. Khosla Ventures, DGE, Chevron, MechE, MBA, Class A General Engineering Contractor.</small>	 <b>Scott Sporer</b> <b>COO</b> <small>Transaction-oriented CFO and energy developer with track record of growing companies. E&amp;Y CPA, Silken Solar.</small>	 <b>Mike Delgado</b> <b>VP Engineering and Services</b> <small>Literally helped design and build Silicon Valley through engineering leadership in semiconductors, biotech and energy at largest Bay Area mechanical contractor.</small>
 <b>Chad Forrest</b> <b>Project and Corporate Ops</b> <small>Energy and real estate development. Corporate Finance, SlingShot Power, Solar Universe, Jones Lang LaSalle.</small>	 <b>Amy Tomlinson</b> <b>Project Development</b> <small>First female Blue Angels aviator. Navy combat aviator. Speed and precision are in her blood.</small>	 <b>Blair Pruett</b> <b>Origination and Development</b> <small>Over 30 years in industrial technology &amp; automation. Deep ties to Central Valley. Kern Steel Fabricators.</small>
 <b>Jamey Wyman</b> <b>VP Legal</b> <small>Infrastructure development, real property, project delivery contracts and CEQA, CalTrans, Best, Best &amp; Kringer.</small>	 <b>Jason Sedano</b> <b>Principal Council, Head of IP</b> <small>EE by training, IP attorney by practice. Technical fluency of data &amp; energy systems. Halliburton, Silicon Valley firms.</small>	 <b>Janine Gardner</b> <b>VP of Human Resources</b> <small>On the ground floor of multiple high growth start ups. Knows how to get it humming. Calera Corp, Opportunity Fund.</small>
 <b>Jon Whitehead</b> <b>Microgrid O&amp;M Supervisor</b> <small>Army Ranger by background. Can parachute in and fix a power plant while blind folded.</small>	 <b>AJ Falcone</b> <b>Product Engineer</b> <small>Climate Tech innovator and doer. Cut his teeth in wind, then energy storage. MechE lives and breathes good industrial design.</small>	 <b>Adam Gray</b> <b>Electrical Engineer</b> <small>Designs and improves electrical products and systems. Establishes manufacturing processes. Valero Energy.</small>

--Confidential--

CONCENTRICpower

Since 2010, our deep internal working relationships and reputation in the market represent our commitment to the Concentric Mission and our customers' success.

Concentric Power is a Class A General Engineering Contractor in California (License #1022858)

### Team

Since 2010, our deep internal working relationships and reputation in the market represent our commitment to the Concentric Mission and our customers' success.

 <b>Val Decker</b> <b>Systems Engineering</b> <small>Complex energy systems wrangler focused on taming big data and advanced algos. Calera Corp, BS/MS MechE from Stanford.</small>	 <b>Loree Dowse</b> <b>Marketing</b> <small>Deep knowledge of customer segment combined with big city corporate experience.</small>	 <b>Dan Dao</b> <b>Corporate Controller</b> <small>Process-driven MBA and CPA. Dots all the i's and crosses all the t's.</small>
 <b>Steve Farr</b> <b>Project Manager</b> <small>HP alum with decades of project management chops applied to complex energy projects.</small>	 <b>Tunde Deru</b> <b>Project Manager</b> <small>20+ years managing all aspects of capital projects in oil &amp; gas and moving with recent focus on renewables for industrial applications. MechE from Lagos Nigeria.</small>	 <b>Theresa Armstrong</b> <b>Office Manager</b> <small>A lawyer and a fighter. Demanding office environment survivor.</small>
 <b>Jason Gasser</b> <b>Technician</b> <small>Marines Corps veteran. A broken pump is nothing.</small>	 <b>Frank Smith</b> <b>Technician</b> <small>Mechanic, mechanic and maintenance tech. Dynergy Moss Landing Power Plant.</small>	

--Confidential--

CONCENTRICpower

The Concentric management team has over 180 years of combined energy industry, engineering, plant operations and project finance experience.

Our Board and Advisors represent a deliberate collection of experience and industries. We trust their input on getting us to where we want to be.

### Board of Directors and Advisors

Our Board and Advisors represent a deliberate collection of experience and industries. We trust their input on getting us to where we want to be.

 <b>Brian Curtis</b> <b>Director</b> <small>Energy industry since mid 90s, balanced with structured finance and tech. Khosla Ventures, DGE, Chevron.</small>	 <b>Ian Copeland</b> <b>Director</b> <small>Former President of Bechtel's Renewable and Fossil Power businesses. Now Managing Partner at Ultra Capital.</small>	 <b>John Brewster</b> <b>Director</b> <small>Retired President &amp; CEO of NAES Corporation and previously EVP of Development, EPC and Operations at NRG. Came up through TVA.</small>
 <b>Andrew Bogan</b> <b>Director</b> <small>Structured finance and public equities with emphasis on science and infrastructure.</small>	 <b>Tom Church</b> <b>Director</b> <small>Multi generational ag industry innovator and leader. Church Brothers Farms.</small>	
 <b>Ken Morse</b> <b>Advisor - Sales Management</b> <small>Co-founder of six high-tech companies including 3Com and Aspen Technology. Founding Managing Director of MIT Entrepreneurship Center.</small>	 <b>Laura Morse</b> <b>Advisor - Human Capital</b> <small>Leader in team building for fast-growth companies. CHRO at Atlas Venture, Russell Reynolds, Heidrick &amp; Struggles.</small>	

--Confidential--

CONCENTRICpower

## 6. Next Steps Timeline

Enter into below Energy Development Agreement (“EDA”) to create a Project Package which includes:

- A.** Detailed Term Sheet to support final negotiations on an Energy Services Agreement (“ESA”)
- B.** Design Basis Document, which includes:
  - a. Confirmation of key assumptions, customer needs, and, as necessary, describe fatal flaw analysis
  - b. Detailed site assessment and integration considerations (location, constraints)
  - c. Detailed load profile analysis
  - d. Single line and energy flow diagrams
  - e. Confirmed sizing and configuration of microgrid and system components
  - f. Describe regulatory environment
  - g. Complete initial utility interconnection assessment
  - h. Engineering scope of work outline

### Timeline

<b>A.</b> Execute EDA	Before 12/30/21*
<b>B.</b> Deliver Project Package	April 2022
<b>C.</b> Definitive Agreements (ESA & Land Lease)	Before 06/31/22
<b>D.</b> Procurement, Construction, Installation	Q3, 2022 – Q3, 2023
<b>E.</b> Microgrid Commissioning / Operational	Q4, 2023

### Summary

- a. MASP will invest \$80,000 towards the EDA (Est. 10-12 weeks) to uncover best equipment placement, distribution, and regulatory requirements for this Microgrid Power Plant.
- b. If the project goes through, CPI applies \$80,000 towards energy credits for MASP.
- c. The EDA budget is allocated at \$20,000/Mo.
- d. If during the EDA period (Est. 10-12 weeks) a fatal flaw is discovered, all EDA discovery work is delivered up to that point, and CPI refunds the portion of the EDA budget remaining of the \$80,000.
- e. If Concentric Power decides to walk away from the project for any other reason than mutually agreed fatal flaw, Concentric Power will refund the full \$80,000 EDA investment.
- f. Concentric Power agrees to enter a land lease for the MASP microgrid project intended land.
  - i. Term: 30 Years
  - ii. Payment: Land lease payments will begin once the microgrid is commissioned and operating. (Est. Q4 2023).
  - iii. Rate: \$0.0038/sqft/month\*
    - 1. Example:  $2,744,280 \text{ sq ft} \times \$0.0038 \times 12 \text{ months} = \$10,428/\text{mo. Or } \$125,139/\text{Yr.}$

\*Pricing represents market rate for unimproved land. Land assessment report provided to support pricing.

\* Assumes EDA Effective Date on or before December 30, 2021



## ENERGY DEVELOPMENT AGREEMENT

This Energy Development Agreement (“EDA” or “Agreement”) is made and entered into as of [\_\_\_\_\_] (“Effective Date”), between Mojave Air and Space Port, a public agency (“Purchaser”) with a business address of 1434 Flightline, Mojave, CA 93501, and Concentric Power, Inc., a Delaware corporation (“Developer”) with a business address of 1550 Dell Avenue, Suite I, Campbell, CA 95008 (each a “Party” and collectively, the “Parties”).

### RECITALS

Developer is in the business of developing, designing, owning, operating, and maintaining microgrid energy systems that use distributed energy generations resource components including, for example, modular natural gas generation units, solar photovoltaic panels, wind turbines, other distributed renewable energy generations assets, storage/battery energy systems, and proprietary controller assets, software, and methods to generate, store, and dispatch electric power, and providing energy services related to electric, mechanical, and thermal energy generated from such systems.

Purchaser desires to have Developer develop energy systems at the Purchaser’s facility (more specifically described in Project Proposal and referred to as “Site” for use on-Site by Purchaser or an affiliate, although both Parties understand that Developer may sell excess energy and services to a third-party energy purchaser for off-Site use.

The Parties desire to assess the proposed Project to determine if it is viable. The Parties intend to work together on the Project.

Purchaser and Developer intend to negotiate further agreements to effectuate the delivery of energy services at the Site.

NOW, THEREFORE, in consideration of the foregoing Recitals and the mutual covenants of the Parties set forth herein, and intending to be legally bound hereby, Developer and Purchaser agree as follows:

1. Project.
  - a. The Project is the development of energy resources at the Site. The Project scope is described in the provided Project Proposal.

- b. The Project, subject to further engineering, is estimated to have an electric power capacity totaling 20 MW; consisting of 16.0 MW of solar power and 4.0 MW firm electric power, plus a 15 MW, 60 MW-hour battery electric storage system; medium voltage primary switch gear; transformers; microgrid distribution hub; advanced control system; and provisions for temporary power and utility interconnection, all for the control and management of power consumption, generation, and distribution of energy.

2. Developer's Obligations. Within 4 (four) months of the Effective Date, Developer shall provide Purchaser with either:

- a. A Project Package which shall contain a Term Sheet for a definitive agreement for the sale of energy services (an Energy Services Agreement) and a Design Basis document, which is further detailed in the Project Proposal.

OR

- b. A notice terminating the Project, identifying all Fatal Flaws which would render the Project infeasible or imprudent. Such a notice shall release Purchaser from its obligations pursuant to Section 8 of this Agreement.

3. Purchaser's Obligation. Purchaser shall have the following obligations:

- a. Pay the Service Initiation Fee as set forth in Section 5.
- b. Maintain exclusivity with Developer, pursuant to Section 10.

4. Affirmative Obligations.

- a. Developer and Purchaser will need to execute agreements with third parties to carry out the Project and for Developer to deliver energy services. Each Party maintains an affirmative obligation to the other Party to reasonably assist and cooperate with the other Party to further the intent of the Project and this Agreement.
- b. The Parties agree to work collaboratively to execute an Energy Services Agreement by May 31, 2022.

5. Service Initiation Fee. Purchaser shall pay Developer a Service Initiation Fee of eighty thousand dollars (\$80,000) due within ten (10) days of the effective date of the Energy Development Agreement (EDA). The Service Initiation Fee is non-refundable but will be applied to future MASP energy services if the Parties enter into an Energy Services Agreement.

The EDA budget is allocated at \$20,000/Mo. If the Proposed Project is cancelled during the EDA period, Developer will immediately refund the unused portion of the Initiation Fee to Purchaser.

6. Compliance with the California Environmental Quality Act; Permitting. Any representations regarding the timing of the Project are subject to the assumption that compliance with the California Environmental Quality Act (Public Resources Code § 21000, et seq., "CEQA") is either (a) not required or (b) can be completed within four (4) months from an Energy Services Agreement Effective Date. Assuming that the Parties enter into an Energy Services Agreement, Developer shall be responsible for compliance for all permitting requirements for the Project, although Developer and Purchaser shall work cooperatively towards that end. The timing of the Project may be impacted by permitting requirements outside of Developer's control.

7. Fatal Flaw. Either party may determine that a Fatal Flaw for the Project exists. A Fatal Flaw shall mean a commercially unreasonable economic, technical, regulatory, permitting, utility, physical, legal, or financial flaw that renders the installation or operation of the Project infeasible or imprudent. If a Fatal Flaw is discovered, the parties (i) will work in good faith to notify the other party of such in a timely manner prior to the next progress payment, if any, and (ii) may terminate this Agreement in the method set forth in Section 2.b. If Concentric Power decides to walk away from the project for any other reason, other than a Fatal Flaw, Concentric Power will refund the full \$80,000 EDA investment.

8. Term and Termination. Except as otherwise provided for in Section 2.b, this Agreement shall terminate eighteen (18) months after the Effective Date. Upon termination, the obligations contained herein shall cease except for those obligations provided for in Sections 12 and 13.

9. Conditions Prior to the Sale of Energy. Purchaser acknowledges and understands that this Agreement does not obligate Developer to provide energy services to Purchaser or distribute energy to the Site, or obligate Purchaser to approve development of the Proposed Project and an ESA. Before Developer can sell or distribute power, the following agreements must be executed:

- a. Energy Services Agreement: Purchaser and Developer must enter into an Energy Services Agreement for the purchase and delivery of energy services.
- b. Property Rights: Developer must obtain for each site an easement, lease, or other property rights necessary for the installation and operation of the system.
- c. Permitting and Approvals: Developer must have obtained all applicable government permits, permissions, or regulatory approvals necessary for the construction and operation of the Project.

10. Exclusivity. Until such time as this Agreement is terminated, Purchaser, and their affiliates shall not, directly or indirectly, solicit, initiate, encourage, entertain or accept any inquiries or proposals from, discuss or negotiate with, furnish any non-public information to, or consider the merits of any inquiries or proposals from, any person or entity relating to providing energy services at the Site.

11. Confidentiality. The Parties' confidentiality obligations in connection with this agreement shall be governed by the terms and conditions set forth in the Mutual Non-Disclosure Agreement signed by the Parties; provided, Purchaser is a government agency subject to the California Public Records Act and Brown Act. Purchaser shall notify Developer of any requests for records marked "confidential" by Developer, and Developer shall be solely responsible for all costs associated with any challenge or legal action related to the request, including the attorney fees of Purchaser's legal counsel.

12. Ownership of Design and Data. All Developer's design, drawings, calculations, spreadsheets, specifications, supplier information, discussion notes and other information related to the Project, including but not limited to the Project's attributes described in the appendices to this Agreement, and all intellectual property produced by Developer in relation to the foregoing, are owned or licensed by Developer or Developer's parent company. Nothing in this Agreement constitutes a sale or license of Developer's intellectual property to Purchaser, nor of Purchaser's intellectual property to Developer. This Agreement, including any attached and/or associated documents and files, may contain confidential and privileged information and/or intellectual property for the sole purpose of review by the Purchaser. Any review, use, distribution, or disclosure of said privileged information and/or intellectual property, excluding the Design Basis Document as described in the Project Proposal, to anyone not party to this Agreement by the Purchaser is strictly prohibited., except as provided in section 11, above.

13. Damages.

a. EXCEPT FOR THE CONFIDENTIALITY OBLIGATIONS UNDER SECTION 11 OF THIS AGREEMENT, IN NO EVENT SHALL EITHER PARTY OR THEIR SUBSIDIARIES, AFFILIATES, SHAREHOLDERS, DIRECTORS, OFFICERS, EMPLOYEES AND LICENSORS BE LIABLE UNDER THIS AGREEMENT FOR INDIRECT, CONSEQUENTIAL, SPECIAL, INCIDENTAL, PUNITIVE, OR EXEMPLARY DAMAGES, INCLUDING, WITHOUT LIMITATION, LOST PROFITS, LOST SAVINGS AND LOST REVENUES, LOSS OF USE, LOSS OF TIME, SHUTDOWN OR SLOWDOWN COSTS, INCONVENIENCE, LOSS BUSINESS OPPORTUNITIES, LOSS OF GOODWILL, OR OTHER ECONOMIC LOSS, REGARDLESS OF THE NATURE OF THE CLAIM, AND EVEN IF ADVISED OF THE POSSIBILITY OF SUCH DAMAGES OR SUCH DAMAGES COULD HAVE BEEN REASONABLY FORESEEN.

b. THE PARTIES' LIABILITY FOR ANY CLAIMS RELATING TO THIS AGREEMENT WILL BE LIMITED TO AN AMOUNT EQUAL TO THE FEES PAID BY PURCHASER TO DEVELOPER HEREUNDER.

14. Publicity. The Parties agree that they may, from time to time, discuss with the press or issue press releases regarding the Project and that they shall cooperate in connection with such press releases. Each Party agrees that it shall not issue an initial press release without prior coordination and written approval from the other Party as to the content and form of such initial release or disclosure.

15. No Third-Party Beneficiaries. This Agreement is solely for the benefit of the Parties hereto and no right or cause of action shall accrue by reason hereof for the benefit of any third party not a Party hereto.

16. Choice of Law and Venue. This Agreement shall be governed by the laws of the State of California without regard to its choice of law rules. Any litigation directly or indirectly related to this Agreement shall occur in the courts of Kern County or the appropriate court for the United States District Court for the Eastern District of California.

17. Entire Agreement. This instrument and the documents referenced herein represent the full and complete agreement between the Parties hereto with respect to the subject matter contained herein and supersedes all prior written or oral agreements between said Parties with respect to said subject matter.

18. Counterparts. This Agreement may be executed in counterparts, which shall together constitute one and the same Agreement.

19. Amendments. This Agreement may be amended only in writing signed by Developer and Purchaser or their respective successors and permitted assigns.

IN WITNESS WHEREOF, the Parties have executed this Agreement for the development of energy resources as of the Effective Date.

PURCHASER:  
Mojave Air and Space Port

DEVELOPER:  
Concentric Power, Inc.

By: \_\_\_\_\_  
Name: Todd Lindner  
Title: President / CEO

By: \_\_\_\_\_  
Name: BRIAN CURTIS  
Title: Chief Executive Officer



## STAFF MEMORANDUM

**TO:** Board of Directors  
**FROM:** Todd Lindner  
**SUBJECT:** Scaled Composites – Bldg. 78 Lease

**MEETING DATE:** January 18, 2022

---

### **Background:**

Scaled Composites entered a long-term Ground Lease for Building 78 in 1982. In addition to the original ground lease in which Building 78 was built on. Scaled added one additional long-term land lease on January 1, 1996, and renewed this lease on July 7, 2009. During this lease, Scaled built Bldg. 78 B. Scaled owns Bldg. 78 until August 15, 2022, and has one twenty (20) year option left. Scaled's lease for 78 B, expires on August 15, 2022. Mojave Air and Space Port is removing the first row of GA Hangars to follow the FAA TW C Rehabilitation Project. Scaled owns Hangar 927 which is one of the hangars that needs removed. Scaled has agreed on a sale price of \$120,000.00 for Hangar 927 if MASP will enter a new twenty (20) year lease combining Bldg. 78 & 78B with additional land. Scaled will own both buildings for the duration of the lease. The terms and rates are as shown below.

- All acreage and space associated with Building 78 & 78A are combined into one land lease and add a lease for Building 78B and the associated acreage.
- The Building 78 & 78A land lease and Building 78B lease will be a 20-year agreement with one 20-year option.
- Structures including Buildings 78, 78A & 78B, which are currently owned by Scaled Composites will remain under the ownership for the term of the lease.
- At the conclusion of the lease term, all structures will revert to the ownership of MASP.
- The lease rate for Buildings 78 & 78A were determined by the proportion of each lease element (original ground lease boundary, added building & added acreage) located within the new boundary, which yielded a rate of \$0.02026/square-foot/month
- The lease rate for Building 78B lease is at a rate of \$0.6200/square-foot/month. Acreage associated with Building 78B is leased at a rate of \$0.0250/ square-foot/month.
- The lease rate for Building 78B will be set-up on a 5-year graduated scale to yield \$2,155,938 at the end of the 20-year lease.
- Scaled Composites will receive a check in the amount of \$120,000 for the value of Hangar 927.
- MASP will procure and complete a land survey of the properties associated with each lease element in order to determine actual square footage. Regardless of the outcome of that survey, the rates shown below will serve as the prevailing square footage rates.



**Impacts:**

Fiscal: \$2,052,103

Environmental: N/A

Legal: N/A

**Recommended Action:**

Staff recommends approval of a 20-year lease with one 20-year option with legal counsels' final approval. Staff requests permission for CEO to sign the lease.

# MOJAVE

## AIR AND SPACE PORT

**TO:** MASP Board of Directors

**FROM:** Todd Lindner

**RE:** Mojave Air & Space Port  
Name Modification

---

**Background:** Among the many aviation and aerospace feats undertaken at Mojave Air & Space Port are those accomplished by Dick and Burt Rutan. The aerodynamic advances realized and perfected by Dick and Burt Rutan at Mojave Air & Space Port have played a key role in the evolution of the aerospace industry and the success of the Mojave Air & Space Port organization. The Staff, Management and Board of Directors are now considering the modification of the facility's name from "Mojave Air & Space Port" to "Mojave Air & Space Port at Rutan Field". While there are multiple candidates deserving of the name's sake, Dick and Burt Rutan are recognized for being the first to accomplish many of the modern aerodynamic innovations applied to today's industry and among the first to recognize the significance of the geographic and demographic characteristics associated with Mojave, California and the Air & Space Port. Of greatest significance was the design and construction of the Voyager Aircraft by Burt Rutan, and then flown around the world by Dick Rutan and Jeanna Yeager in December 1986 without stopping for fuel.

There are multiple steps associated with the name modification of an organization including, but not limited to legal documentation, marketing, branding and the alteration of visual effects. Modification of the legal documentation maintains two distinct steps, which includes changing the name of the Airport District according to California (State) Statutes and Federal Aviation Administration (FAA) (Federal) protocol. For the purposes of meeting the State of California requirements, in accordance with Chapter 4 of the Public Utilities Code for Airport Districts, "*The board may by resolution change the name of the district. Certified copies of such resolution shall be recorded in each county within which some portion of the territory of the district is situated and shall be transmitted to the Secretary of State and to the clerk of each such county.*" In order to meet the FAA (Federal) requirements, all airport name or ownership changes must now be submitted electronically via the [Airport Data and Information Portal](#). While there are no direct financial implications associated with the administrative change of the organization's name, the completion of additional documents and forms to address requirements by financial institutions, insurance companies and various vendors may be arduous and time consuming.

Unlike the administrative changes previously described, marketing and branding do have financial implications. A study conducted by Price, Waterhouse, Coopers LLP, reported in February 2020 that General Aviation (GA) supports a total 1,179,200 jobs and a total of \$246.8 billion in total financial output in the U.S. (NBAA) In order to capture a portion of the economic market generated by the GA industry, marketing and branding programs are important elements, which contribute to the success of an aerospace or aviation organization. Of the marketing and branding firms engaged, all have indicated the Rutan name is a positive name relative to aviation and aerospace branding. The question yet to be answered, "Is there a timeframe or period in which the "Rutan" name be relevant to aviation and aerospace?"

**Mojave Air & Space Port \* 1434 Flightline, Mojave, CA 93501\* 661-824-2433**



Branding quotes received to this point range in price from \$24,000 to \$45,000. Most of these programs may be tailored in a manner to allow implementation as the organization desires.

Visual mediums such as entry signs, billboards, vehicle markings and other visible elements representative of the organization serve as a foundation for marketing and branding. In addition to the “Mojave Air & Space Port” two signs attached to the administration building and Air Traffic Control Tower, there are no less than three entry way signs located near the various entries welcoming patrons to the facility. Mojave Air & Space Port was provided a conservative estimate of approximately \$56,000 to \$60,000 to modify these signs.

**Recommendation:** Should the Board of Directors of Mojave Air & Space Port with the modification of the existing organization name, it is recommended the changes and alterations be implemented in a manner which is incremental and as resources will allow as warranted. It is neither financially feasible nor viable to implement the needed modifications unless budgeted in accordance with the standard budgeting practice of the Mojave Air & Space Port District organization.

**RESOLUTION NO.**

**A RESOLUTION OF THE BOARD OF DIRECTORS  
OF MOJAVE AIR AND SPACE PORT**

Whereas, Mojave Air and Space Port (“District”) owns and operates Mojave Airport and Mojave Spaceport, the leading site in the world for commercial space travel research and flight testing and development of aeronautical components, located in Mojave, California; and

Whereas, Burt Rutan and Dick Rutan have made significant contributions in experimental aviation design, fabrication, and flight test at Mojave Air and Space Port, with their combined contributions resulting in first flights of over sixty unique experimental aircraft, including one twenty-year period with an average of a first flight of a new manned research type every eight and a half months; and

Whereas, Mojave Air and Space Port is the preeminent flight test airport with the greatest number of first flights of new designs, and two dozen world records in aviation, over half of which were accomplished due to the efforts of the Rutans; and

Whereas, the flight test culture that exists at Mojave Air and Space Port has been created and cultivated in large part by the innovation and determination of the Rutans; and

Whereas, the Rutans, through Rutan Aircraft Factory and Scaled Composites, have employed thousands of individuals and given birth to countless dreams and passions for flight research, design, and piloting; and

Whereas, Mojave Air and Space Port is proud to have been a part of the legendary careers, innovations, and achievements of Burt Rutan and Dick Rutan too numerous to list here;

Now, therefore, be it resolved that:

1. The Mojave Air and Space Port shall be known as Mojave Air and Space Port at Rutan Field.
2. Staff is directed to take all appropriate steps to implement this resolution.
3. A copy of this resolution be presented to Burt Rutan and Dick Rutan by the Secretary.

**PASSED, APPROVED AND ADOPTED** on January 18, 2022.

\_\_\_\_\_  
President

ATTEST:

\_\_\_\_\_  
Secretary

(SEAL)

**Mojave Air & Space Port  
Treasurer's Report  
For the month ended November 30, 2021**

	<u>General</u>	<u>County Treasury</u>	<u>LAIF</u>	<u>Total</u>
<b>Beginning Balance</b>	<b><u>\$ 2,989,291.78</u></b>	<b><u>\$ 1,094,952.35</u></b>	<b><u>\$ 4,182,533.91</u></b>	<b><u>\$ 8,266,778.04</u></b>
Receipts:				
Operating Revenues	1,209,478.66	-	-	1,209,478.66
Interest Income	129.46	56.85	-	186.31
Tax Proceeds	-	37,008.08	-	37,008.08
<b>Total Receipts</b>	<b><u>1,209,608.12</u></b>	<b><u>37,064.93</u></b>	<b><u>-</u></b>	<b><u>1,246,673.05</u></b>
Expenditures:				
Operating Expenses	(951,234.62)	-	-	(951,234.62)
Project Expenses	-	-	-	-
<b>Total Expenditures</b>	<b><u>(951,234.62)</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>(951,234.62)</u></b>
Transfers:				
Between General and County Treasury	-	-	-	-
Between General and LAIF	-	-	-	-
<b>Total Transfers</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>Ending Balance</b>	<b><u>\$ 3,247,665.28</u></b>	<b><u>\$ 1,132,017.28</u></b>	<b><u>\$ 4,182,533.91</u></b>	<b><u>\$ 8,562,216.47</u></b>

The Mojave Air & Space Port unencumbered cash is on deposit bearing interest at various rates, in accordance with the District's Investment Policy.

**MOJAVE AIR & SPACE PORT**  
**Revenue and Expense by Function**  
**For the Five Months Ending Tuesday, November 30, 2021**

Description	Rents & Leases Aviation	Rents & Leases Non-aviation	Flight Related Activities	Non-flight Related Activities	Total
<b>Operating Revenue</b>					
Fuel Sales & Services	-	-	1,278,360	-	1,278,360
Cost of Fuel & Lubricants Sold	-	-	855,792	-	855,792
<b>Gross Profit on Fuel Sales &amp; Services</b>	<b>-</b>	<b>-</b>	<b>422,568</b>	<b>-</b>	<b>422,568</b>
Rents & Leases	2,188,219	786,518	3,420	6,657	2,984,814
Other Revenue	-	-	37,342	47,741	85,083
<b>Total Operating Revenue</b>	<b>2,188,219</b>	<b>786,518</b>	<b>463,330</b>	<b>54,399</b>	<b>3,492,465</b>
<b>Operating Expense</b>					
Salaries & Benefits	478,131	328,946	455,474	212,346	1,474,897
Noncapitalized Equipment	21,803	13,569	6,630	4,477	46,478
Supplies	26,731	14,287	19,269	7,524	67,812
Licensing & Software	8,836	6,548	2,293	2,198	19,875
Communications	8,682	5,615	3,802	1,390	19,489
Training & Travel	1,238	-	4,422	7,220	12,880
Permits & Fees	50	2,969	2,451	-	5,470
Repairs & Maintenance	150,216	77,786	41,786	3,265	273,054
Engineering Services	22,898	8,231	3,569	1,238	35,935
Legal & Accounting Services	50,617	-	-	51,055	101,672
Operating Services	105,852	35,650	31,875	17,708	191,085
Bad Debts					
Dues & Subscriptions	3,480	300	150	15,296	19,226
Insurance	40,718	40,718	40,718	156,035	278,188
Marketing	2,832	1,258	976	11,316	16,382
Rent Expense	7,737	3,461	22,001	208	33,407
Utilities	55,521	76,504	8,402	10,182	150,608
Tenant Retention	6,407	6,406	-	-	12,813
Depreciation	354,446	829	751,664	-	1,106,939
Miscellaneous	1,795	547	8,887	10,176	21,406
Expense Reimbursements	-	-	(9,234)	(51,940)	(61,174)
<b>Total Operating Expense</b>	<b>1,347,989</b>	<b>623,626</b>	<b>1,395,134</b>	<b>459,693</b>	<b>3,826,443</b>
<b>Excess (Deficit) of Operating Revenue over Operating Expense</b>					
	<b>840,229</b>	<b>162,892</b>	<b>(931,804)</b>	<b>(405,295)</b>	<b>(333,978)</b>
<b>Nonoperating Revenue</b>					
Property Taxes	82,173	27,391	-	-	109,564
Interest Income	-	-	-	8,923	8,923
<b>Total Nonoperating Revenue</b>	<b>82,173</b>	<b>27,391</b>	<b>-</b>	<b>8,923</b>	<b>118,487</b>
<b>Excess (Deficit) of Revenue over Expense</b>					
	<b>922,402</b>	<b>190,283</b>	<b>(931,804)</b>	<b>(396,372)</b>	<b>(215,491)</b>
<b>FAA Projects</b>					
Grants In Aid-Federal/State	-	-	590,084	-	590,084
FAA Projects Expense	-	-	-	698,955	698,955
<b>Excess (Deficit) of FAA Projects Revenue over FAA Projects Expense</b>	<b>-</b>	<b>-</b>	<b>590,084</b>	<b>(698,955)</b>	<b>(108,871)</b>
<b>Reserve Designations</b>					
<b>Working Capital</b>					
Infrastructure Projects	-	-	-	270,525	270,525
Property Investments				58,054	58,054
Building Improvements				46,943	46,943
Equipment	-	-	-		
Employee Benefits					
<b>Total Reserve Designations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>375,523</b>	<b>375,523</b>

**Mojave Air & Space Port**  
**Fuel Inventory Report**  
**NOVEMBER 2021**

<b>JET A</b>		
Beginning Inventory	62,464	
Gallons Delivered		
Gallons Purchased	107,426	
Defuels	-	
Total Gallons Delivered	107,426	
Gallons Pumped		
Gallons Sold	106,393	
Refuels	-	
Tank farm/Line truck sumps	14	
Delivery Samples	70	
Total Gallons Pumped	106,477	
Ending Inventory	63,413	
Physical Check	70,564	
Inventory Value at	2.76	<b>\$194,756.64</b>

<b>AVGAS</b>		
Beginning Inventory		8,526
Gallons Delivered		
Gallons Purchased		6,991
Gallons Pumped		
Gallons Sold		3,490
Tank farm/Line truck sumps		5
Delivery Samples		5
Total Gallons Pumped		3,500
Ending Inventory		12,017
Physical Check		11,310
Inventory Value at	4.65	<b>\$52,591.50</b>

<b>LUBRICANTS</b>		
Beginning Inventory	191	
Quarts Purchased	0	
Quarts Sold	21	
Ending Inventory	170	
Physical Check	170	
Aeroshell 100; 100W; 15/50 Multi 123 @ \$5.62; 9 @ \$6.02; 38 @ \$6.68		<b>\$999.28</b>

<b>PRIST</b>		
Beginning Inventory		117
Cans Purchased		0
Cans Sold		0
Ending Inventory		117
Physical Check - Cans		117
Physical Check - Bulk		1.6
117 CANS @ \$7.40; 1.6 (2.3) Gallons @ 120.15		<b>\$1,104.84</b>

<b>UNLEADED FUEL</b>		
Beginning Inventory	832.0	
Gallons Purchased	385.0	
Gallons Used	412.9	
Ending Inventory	804.1	
Physical Check	811.2	
Inventory Value at	\$2.60	<b>\$2,108.31</b>

<b>DIESEL FUEL</b>		
Beginning Inventory		863.2
Gallons Purchased		205.0
Gallons Used		149.9
Ending Inventory		918.3
Physical Check		915.2
Inventory Value at	\$2.30	<b>\$2,104.04</b>

**November 2021 Fuel Inventory      \$253,664.61**

**November Gallons Sold      109,883**  
**Year to Date                      356,436**

**Mojave Air & Space Port**  
**Customers Over 90 Days Past Due**

	<b>1-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>90+ Days</b>	<b>TOTAL</b>	<b>Comments</b>
<b>Aged AR as of 1/12/2022</b>	<b>480,603.96</b>	<b>189,377.49</b>	<b>44,949.31</b>	<b>0.00</b>	<b>714,930.76</b>	

**MOJAVE**  
**AIR AND SPACE PORT**  
**STAFF MEMORANDUM**

**TO:** Board of Directors  
**FROM:** Chris Spandorf – Security Chief  
**SUBJECT:** Security  
**MEETING DATE:** January 18, 2022

---

Update: November 26 - December 25th, 2021.

- Conducted a total of 4,392 checks to include:
  - 1,047 T-Hangar Checks
  - 2,359 Building Checks
  - 615 Gate Checks
- Responded to 48 building alarms.
- Found and secured 32 unlocked or unsecured doors.
- Patrolled a total of 4,397 miles.
- Granted 61 access cards.
- 2 requests for Law Enforcement:
  - 12/11 Suspicious Persons – West Storage Area
  - 12/18 Trespassing – Stu Witt Event Center
- Introduction of Mojave Air and Space Port Community Watch App.

**MOJAVE**  
**AIR AND SPACE PORT**  
**STAFF MEMORANDUM**

**TO: Board of Directors**

**FROM: Floyd VanWey, Director of Facilities**

**SUBJECT: DOF Report**

**MEETING DATE: January 18, 2022**

---

- Facilities staff have completed 214 work orders for the month of December
  - A total of 1701 in calendar year 2021 with an average completion time of 12.5 days.
  - 56% Airside and 44% Landside.
- Demo of Hangars 911-920 is schedule to start 1/24/2022
- 4<sup>th</sup> quarter/annual fire protection inspections of the District occupied buildings has been completed with all systems passing.
- The annual pump maintenance in building 182 has been completed. Additional repairs are scheduled, and the annual Inspection and flow test is scheduled for the first quarter.
- Maintenance and IT are continuing to work together on the SCADA upgrade and other repairs at building 180.
- Annual PMIs of the backup generators for 58 and 580 (ATC) are complete.
- The building 182 back up generator project has begun; completion is expected early spring.
- The GA restroom is closed for repairs for approximately 2 weeks, temporary facilities are now in place.
- The Old GA mailboxes will be removed 1/31/2022
- Design is underway to replace the 8” water main between Kinnicutt St. and the GA area. More to come on this.



## DOO REPORT

**TO:** MASP Board of Directors  
**FROM:** Director of Operations Matt Nelson  
**MEETING DATE:** 1.18.2022

---

### Updates

- VO Launch
- Strato Launch Testing
- C-152 incident
- Bakersfield Unified School District "Do the Math" filming
- Enhanced Rocket Motor Testing Signage
- USPS Mailboxes
- LA County Probation K-9 Site visit
- Digitizing Fuel Sales



## CEO REPORT

**TO:** MASP Board of Directors

**FROM:** Todd Lindner

**MEETING DATE:** January 18, 2022

---

### Updates

- Virgin Orbit
- Stratolaunch
- Hangar Removal
- Runway 12/30
- Perimeter Road
- ARCTOS
- Multi-Sonic Wind Tunnel
- Global Spaceport Alliance
- Infrastructure Project List
- Building 79
- Security Report
- Annual Mid-Year Budget Meeting
- Utilities
- Mojave Non-Disclosure Agreement
- Concentric Power

# MOJAVE

## AIR AND SPACE PORT

### CEO REPORT

Authorized Payments

BOARD MEETING: 1/18/22	DATE	AMOUNT	EFT'S	TOTAL
CEO CHECK REGISTER	12/17/2021	86,232.93		86,232.93
	12/21/2021	48,517.97		48,517.97
	12/29/2021	25,249.95		25,249.95
	1/11/2022	95,211.01		95,211.01
				-
EFT'S	1/11/2022	-	1,176,628.90	1,176,628.90
		255,211.86	1,176,628.90	1,431,840.76
BOD CHECK	1/18/2022	12,279.31		12,279.31
	1/18/2022	8,489.44		8,489.44
	1/18/2022	22,177.99		22,177.99
	1/18/2022	19,109.51		19,109.51
	1/18/2022	6,833.31		6833.31
		68,889.56		68,889.56
VOID CHECK	61581			
TOTAL ALL CHECKS & EFT'S				1,500,730.32

Date: Friday, December 17, 2021  
 Time: 08:46AM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/17/2021

Page: 1 of 6  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Company: MASP</b>										
Acct / Sub:	101000		1200							
061648	CK	12/17/2021	0002 Planes Parts & Services Inc	06-22	049759	VO	0101630	12/1/2021	0.00	157.50
061649	CK	12/17/2021	0109 AT&T	06-22	049749	VO	2429683334/1221	12/1/2021	0.00	274.98
061650	CK	12/17/2021	0112 American Assoc of Airport Exec	06-22	049744	VO	1096988/FV	11/1/2021	0.00	275.00
061651	CK	12/17/2021	0192 Antelope Valley Econ. Dev. &	06-22	049742	VO	625	11/30/2021	0.00	375.00
061652	CK	12/17/2021	0234 Banyan	06-22	049729	VO	1927890	12/1/2021	0.00	265.39
061653	CK	12/17/2021	0244 American Electrical Services	06-22	049743	VO	S1666-1796	11/19/2021	0.00	3,508.00
061653	CK	12/17/2021	0244 American Electrical Services	06-22	049745	VO	S1669-1802	11/19/2021	0.00	4,500.00
061654	CK	12/17/2021	0276 Braun Gosling, A Law	06-22	049761	VO	1963	12/3/2021	0.00	237.00
061655	CK	12/17/2021	0287 Brown Armstrong Accountancy	06-22	049710	VO	262108	12/28/2021	0.00	3,394.13
061656	CK	12/17/2021	0396 CDW Government	06-22	049750	VO	P362943	12/3/2021	0.00	386.49
061657	CK	12/17/2021	0430 Desert Truck Service Inc.	06-22	049753	VO	1335469	12/9/2021	0.00	62.47
061658	CK	12/17/2021	0479 Aramark	06-22	049697	AD	260000011353	10/1/2021	0.00	-270.06
061658	CK	12/17/2021	0479 Aramark	06-22	049698	VO	260000015423	10/22/2021	0.00	211.21
061658	CK	12/17/2021	0479 Aramark	06-22	049699	VO	260000012705	10/8/2021	0.00	206.67
<b>Check Total</b>									0.00	<b>8,008.00</b>

Date: Friday, December 17, 2021  
 Time: 08:46AM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/17/2021

Page: 2 of 6  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061658	CK	12/17/2021	0479 Aramark	06-22	049700	VO	260000014069	10/15/2021	0.00	152.41
061658	CK	12/17/2021	0479 Aramark	06-22	049701	VO	260000020784	11/19/2021	0.00	48.70
061658	CK	12/17/2021	0479 Aramark	06-22	049706	VO	260000023363	12/3/2021	0.00	80.42
061658	CK	12/17/2021	0479 Aramark	06-22	049707	VO	260000023436	12/3/2021	0.00	210.25
061658	CK	12/17/2021	0479 Aramark	06-22	049708	VO	260000023440	12/3/2021	0.00	55.12
061658	CK	12/17/2021	0479 Aramark	06-22	049746	VO	260000025043	12/10/2021	0.00	161.05
061658	CK	12/17/2021	0479 Aramark	06-22	049747	VO	260000025044	12/10/2021	0.00	52.56
061658	CK	12/17/2021	0479 Aramark	06-22	049748	VO	260000025033	12/10/2021	0.00	80.42
<b>Check Total</b>										<b>988.75</b>
061659	CK	12/17/2021	0518 Elevation Corp. Health, LLC	06-22	049712	VO	8726	11/30/2021	0.00	4,772.65
061660	CK	12/17/2021	0615 Federal Express	06-22	049754	VO	7-593-04190	12/10/2021	0.00	119.82
061661	CK	12/17/2021	0866 The Home Depot Credit Plan	06-22	049773	VO	07610417/1121	11/29/2021	0.00	5,098.08
061662	CK	12/17/2021	0897 Core and Main LP	06-22	049751	VO	Q082636	12/10/2021	0.00	178.46
061662	CK	12/17/2021	0897 Core and Main LP	06-22	049752	VO	P968716	12/9/2021	0.00	110.64
<b>Check Total</b>										<b>289.10</b>
061663	CK	12/17/2021	1146 Kern EDC	06-22	049702	VO	8637	7/1/2021	0.00	2,500.00
061664	CK	12/17/2021	1161 Kern Auto Parts Inc	06-22	049755	VO	958008	12/7/2021	0.00	35.37
061664	CK	12/17/2021	1161 Kern Auto Parts Inc	06-22	049756	VO	958009	12/7/2021	0.00	27.86
061664	CK	12/17/2021	1161 Kern Auto Parts Inc	06-22	049757	VO	958013	12/7/2021	0.00	34.16
061664	CK	12/17/2021	1161 Kern Auto Parts Inc	06-22	049758	VO	958203	12/9/2021	0.00	79.23

Date: Friday, December 17, 2021  
 Time: 08:46AM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/17/2021

Page: 3 of 6  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
									<b>Check Total</b>	<b>176.62</b>
061665	CK	12/17/2021	1314 Mead & Hunt	06-22	049635	VO	324290	11/16/2021	0.00	1,963.00
061666	CK	12/17/2021	1364 Karl's Hardware Mojave	06-22	049713	VO	1121	11/30/2021	0.00	4,488.55
061667	CK	12/17/2021	1369 Mojave Desert News	06-22	049718	VO	55030	11/18/2021	0.00	188.50
061667	CK	12/17/2021	1369 Mojave Desert News	06-22	049732	VO	55187	12/16/2021	0.00	115.00
									<b>Check Total</b>	<b>303.50</b>
061668	CK	12/17/2021	1372 Mojave Public Utility District	06-22	049714	VO	6072-001/1121	11/30/2021	0.00	8,132.58
061668	CK	12/17/2021	1372 Mojave Public Utility District	06-22	049715	VO	6072000/1121	11/30/2021	0.00	93.30
061668	CK	12/17/2021	1372 Mojave Public Utility District	06-22	049716	VO	6072002/1121	11/30/2021	0.00	277.92
061668	CK	12/17/2021	1372 Mojave Public Utility District	06-22	049717	VO	6072003/1121	11/30/2021	0.00	182.00
061668	CK	12/17/2021	1372 Mojave Public Utility District	06-22	049741	VO	11211/1121	12/6/2021	0.00	4,471.53
									<b>Check Total</b>	<b>13,157.33</b>
061669	CK	12/17/2021	1373 Mojave Public Utility District	06-22	049740	VO	11212/1121	11/1/2021	0.00	157.50
061670	CK	12/17/2021	1411 Nave Law Office, P.C.	06-22	049733	VO	21047	11/30/2021	0.00	6,000.00
061671	CK	12/17/2021	1429 Northern Digital, Inc.	06-22	049719	VO	056579	11/28/2021	0.00	7,530.00
061672	CK	12/17/2021	1639 ProActive Work Health Services	06-22	049703	VO	1141-67191	8/3/2021	0.00	35.00
061672	CK	12/17/2021	1639 ProActive Work Health Services	06-22	049704	VO	1141-67190	8/3/2021	0.00	35.00
061672	CK	12/17/2021	1639 ProActive Work Health Services	06-22	049709	VO	1141-69230	12/1/2021	0.00	35.00
061672	CK	12/17/2021	1639 ProActive Work Health Services	06-22	049720	VO	1141-68634	11/8/2021	0.00	35.00
									<b>Check Total</b>	<b>140.00</b>

Date: Friday, December 17, 2021  
 Time: 08:46AM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/17/2021

Page: 4 of 6  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061673	CK	12/17/2021	1699 Studio 64 Productions, LLC	06-22	049771	VO	121321	12/13/2021	0.00	248.00
061674	CK	12/17/2021	1800 Ramos Strong Inc	06-22	049762	VO	0367457	12/6/2021	0.00	1,191.16
061674	CK	12/17/2021	1800 Ramos Strong Inc	06-22	049763	VO	367456	12/6/2021	0.00	865.63
<b>Check Total</b>										<b>2,056.79</b>
061675	CK	12/17/2021	1803 Race Telecommunications, Inc.	06-22	049735	VO	RC585732	12/1/2021	0.00	829.24
061675	CK	12/17/2021	1803 Race Telecommunications, Inc.	06-22	049760	VO	RC585802	12/1/2021	0.00	389.83
<b>Check Total</b>										<b>1,219.07</b>
061676	CK	12/17/2021	1865 RLH Fire Protection	06-22	049734	VO	0971258	12/9/2021	0.00	3,435.00
061677	CK	12/17/2021	1895 Smith Pipe & Supply	06-22	049723	VO	3833491	11/29/2021	0.00	1,201.37
061678	CK	12/17/2021	1896 Speedy Car Wash	06-22	049721	VO	3031	11/13/2021	0.00	140.00
061678	CK	12/17/2021	1896 Speedy Car Wash	06-22	049722	VO	3030	11/3/2021	0.00	250.00
061678	CK	12/17/2021	1896 Speedy Car Wash	06-22	049728	VO	3040	12/1/2021	0.00	210.00
061678	CK	12/17/2021	1896 Speedy Car Wash	06-22	049770	VO	3041	12/11/2021	0.00	200.00
<b>Check Total</b>										<b>800.00</b>
061679	CK	12/17/2021	1952 Southern California Edison	06-22	049711	VO	12285395/1121	11/30/2021	0.00	11,706.41
061679	CK	12/17/2021	1952 Southern California Edison	06-22	049739	VO	12285395-12	10/22/2021	0.00	35.26
061679	CK	12/17/2021	1952 Southern California Edison	06-22	049772	VO	12285395/121421	12/14/2021	0.00	615.16
<b>Check Total</b>										<b>12,356.83</b>
061680	CK	12/17/2021	2006 Sierra Rail Services	06-22	049737	VO	211211/1121	12/8/2021	0.00	492.20
061681	CK	12/17/2021	2045 Shreds Unlimited Inc	06-22	049736	VO	19217	12/2/2021	0.00	40.00



Date: Friday, December 17, 2021  
 Time: 08:46AM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/17/2021

Page: 6 of 6  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post	Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
-----------	------------	------------	--------------------------	-------------------	--------	------------	-------------	-------------------	-----------------	-------------------	----------------

Check Count: 41

**Acct Sub Total: 86,232.93**

Check Type	Count	Amount Paid
Regular	41	86,232.93
Hand	0	0.00
Electronic Payment	0	0.00
Void	0	0.00
Stub	0	0.00
Zero	0	0.00
Mask	0	0.00
<b>Total:</b>	<b>41</b>	<b>86,232.93</b>

<b>Company Disc Total</b>	<b>0.00</b>	<b>Company Total</b>	<b>86,232.93</b>
---------------------------	-------------	----------------------	------------------

Date: Tuesday, December 21, 2021  
 Time: 02:54PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/21/2021

Page: 1 of 4  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Company: MASP</b>										
Acct / Sub:	101000		1200							
061689	CK	12/21/2021	0109 AT&T	06-22	049819	VO	8123831139/1221	12/7/2021	0.00	128.25
061689	CK	12/21/2021	0109 AT&T	06-22	049820	VO	7134122793/1221	12/7/2021	0.00	128.25
<b>Check Total</b>										<b>256.50</b>
061690	CK	12/21/2021	0157 Akri Corporation	06-22	049800	VO		12/20/2021	0.00	702.00
061691	CK	12/21/2021	0341 Circulating Air Inc.	06-22	049796	VO	3833491	11/30/2021	0.00	540.00
061692	CK	12/21/2021	0396 CDW Government	06-22	049835	VO	P841360	12/15/2021	0.00	1,106.63
061692	CK	12/21/2021	0396 CDW Government	06-22	049836	VO	P563883	12/9/2021	0.00	253.44
<b>Check Total</b>										<b>1,360.07</b>
061693	CK	12/21/2021	0479 Aramark	06-22	049818	VO	260000026358	12/17/2021	0.00	80.42
061694	CK	12/21/2021	0508 American Scientific Labs LLC	06-22	049793	VO	A108207	8/27/2021	0.00	2,247.75
061695	CK	12/21/2021	0722 Freeway Smog & Auto Repair	06-22	049827	VO	2531	12/15/2021	0.00	56.81
061696	CK	12/21/2021	1103 KERN COUNTY DEPT.	06-22	049798	VO	170648789	11/24/2021	0.00	86.85
061696	CK	12/21/2021	1103 KERN COUNTY DEPT.	06-22	049799	VO	170649244	11/29/2021	0.00	17.10
061696	CK	12/21/2021	1103 KERN COUNTY DEPT.	06-22	049821	VO	170649645	12/3/2021	0.00	20.70
<b>Check Total</b>										<b>124.65</b>
061697	CK	12/21/2021	1161 Kern Auto Parts Inc	06-22	049806	VO	958204	12/9/2021	0.00	1,147.41
061697	CK	12/21/2021	1161 Kern Auto Parts Inc	06-22	049807	VO	958515	12/16/2021	0.00	134.01
<b>Check Total</b>										<b>1,281.42</b>
061698	CK	12/21/2021	1200 L & L Construction	06-22	049795	VO	11.21 - 12.5.21	12/5/2021	0.00	1,575.00

Date: Tuesday, December 21, 2021  
 Time: 02:54PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/21/2021

Page: 2 of 4  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061698	CK	12/21/2021	1200 L & L Construction	06-22	049826	VO	WE 12.19.21	12/19/2021	0.00	975.00
061698	CK	12/21/2021	1200 L & L Construction	06-22	049831	VO	WE 12.12.21	12/12/2021	0.00	900.00
									<b>Check Total</b>	<b>3,450.00</b>
061699	CK	12/21/2021	1254 Lincoln Nat'l Life Ins. Co.	06-22	049834	VO	4337742467	1/1/2021	0.00	1,036.76
061700	CK	12/21/2021	1314 Mead & Hunt	06-22	049804	VO	323459/ENG	11/8/2021	0.00	1,771.00
061701	CK	12/21/2021	1436 Porter Concrete Construction	06-22	049828	VO	4727	12/6/2021	0.00	2,502.00
061701	CK	12/21/2021	1436 Porter Concrete Construction	06-22	049829	VO	4728	12/10/2021	0.00	2,100.00
061701	CK	12/21/2021	1436 Porter Concrete Construction	06-22	049830	VO	4729	12/10/2021	0.00	5,798.00
									<b>Check Total</b>	<b>10,400.00</b>
061702	CK	12/21/2021	1626 Petro Lock, Inc.	06-22	049801	VO	1113879	11/1/2021	0.00	1,332.50
061703	CK	12/21/2021	1672 Proprietary Controls Systems	06-22	049569	VO	362171	11/4/2021	0.00	5,472.24
061704	CK	12/21/2021	1800 Ramos Strong Inc	06-22	049832	VO	0367566	12/8/2021	0.00	1,488.30
061705	CK	12/21/2021	1897 Southern California Fleet Service	06-22	049822	VO	HP14833	12/14/2021	0.00	963.03
061705	CK	12/21/2021	1897 Southern California Fleet Service	06-22	049823	VO	HP14834	12/14/2021	0.00	963.03
061705	CK	12/21/2021	1897 Southern California Fleet Service	06-22	049824	VO	HP14582	12/14/2021	0.00	2,628.12
061705	CK	12/21/2021	1897 Southern California Fleet Service	06-22	049825	VO	HP14836	12/14/2021	0.00	353.11
									<b>Check Total</b>	<b>4,907.29</b>
061706	CK	12/21/2021	1952 Southern California Edison	06-22	049812	VO	196090594/1221	12/17/2021	0.00	74.64
061706	CK	12/21/2021	1952 Southern California Edison	06-22	049813	VO	616545683/1221	12/17/2021	0.00	1,597.91
									<b>Check Total</b>	<b>1,672.55</b>

Date: Tuesday, December 21, 2021  
 Time: 02:54PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/21/2021

Page: 3 of 4  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061707	CK	12/21/2021	1954 Southern California Gas	06-22	049814	VO	89363938/B-137	12/14/2021	0.00	393.92
061707	CK	12/21/2021	1954 Southern California Gas	06-22	049815	VO	31545767/B-5	12/14/2021	0.00	213.36
061707	CK	12/21/2021	1954 Southern California Gas	06-22	049816	VO	11545997/B-1	12/14/2021	0.00	665.18
061707	CK	12/21/2021	1954 Southern California Gas	06-22	049817	VO	61545001/TOWER	12/14/2021	0.00	932.25
									<b>Check Total</b>	<b>2,204.71</b>
061708	CK	12/21/2021	1996 SWRCB ACCOUNTING OFC	06-22	049833	VO	SW-0220269	12/23/2021	0.00	1,536.00
061709	CK	12/21/2021	2014 Sharper Landscaping Services	06-22	049811	VO	6009	12/1/2021	0.00	2,400.00
061710	CK	12/21/2021	2071 Synchrony Bank	06-22	049805	VO	1221	12/10/2021	0.00	2,210.92
061711	CK	12/21/2021	2230 Verizon Wireless	06-22	049837	VO	9894919191	12/12/2021	0.00	1,441.08
061712	CK	12/21/2021	3220 Ray Hatfield	06-22	049808	VO	120221	12/2/2021	0.00	85.00
061712	CK	12/21/2021	3220 Ray Hatfield	06-22	049809	VO	120221	12/2/2021	0.00	60.00
061712	CK	12/21/2021	3220 Ray Hatfield	06-22	049810	VO	120221	12/2/2021	0.00	400.00
									<b>Check Total</b>	<b>545.00</b>

Check Count: 24

**Acct Sub Total: 48,517.97**

Check Type	Count	Amount Paid
Regular	24	48,517.97
Hand	0	0.00
Electronic Payment	0	0.00
Void	0	0.00
Stub	0	0.00
Zero	0	0.00
Mask	0	0.00
<b>Total:</b>	<b>24</b>	<b>48,517.97</b>

Date: Tuesday, December 21, 2021  
Time: 02:54PM  
User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
Period: 06-22 As of: 12/21/2021

Page: 4 of 4  
Report: 03630.rpt  
Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post	Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
						Company Disc Total		0.00	Company Total		48,517.97

Date: Wednesday, December 29,  
 Time: 12:34PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/29/2021

Page: 1 of 2  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Company: MASP</b>										
Acct / Sub:	101000		1200							
061713	CK	12/29/2021	0350 Clarks Pest Control	06-22	049847	VO	29674995/1221	12/21/2021	0.00	88.00
061713	CK	12/29/2021	0350 Clarks Pest Control	06-22	049848	VO	29674994/1221	12/21/2021	0.00	51.00
061713	CK	12/29/2021	0350 Clarks Pest Control	06-22	049849	VO	29674993/1221	12/21/2021	0.00	52.00
061713	CK	12/29/2021	0350 Clarks Pest Control	06-22	049850	VO	30155259/1221	12/21/2021	0.00	123.00
<b>Check Total</b>										<b>314.00</b>
061714	CK	12/29/2021	0430 Desert Truck Service Inc.	06-22	049866	VO	1334990	12/21/2021	0.00	5,646.55
061714	CK	12/29/2021	0430 Desert Truck Service Inc.	06-22	049867	VO	1335498	12/21/2021	0.00	137.21
061714	CK	12/29/2021	0430 Desert Truck Service Inc.	06-22	049868	VO	1335544	12/27/2021	0.00	2,926.97
<b>Check Total</b>										<b>8,710.73</b>
061715	CK	12/29/2021	0479 Aramark	06-22	049854	VO	260000026372	12/17/2021	0.00	214.15
061715	CK	12/29/2021	0479 Aramark	06-22	049862	VO	260000027505	12/24/2021	0.00	80.42
<b>Check Total</b>										<b>294.57</b>
061716	CK	12/29/2021	0517 De Leon Auto Glass	06-22	049863	VO	W-10882	12/21/2021	0.00	502.72
061716	CK	12/29/2021	0517 De Leon Auto Glass	06-22	049864	VO	W-10881	12/21/2021	0.00	1,631.22
061716	CK	12/29/2021	0517 De Leon Auto Glass	06-22	049865	VO	W-10880	12/21/2021	0.00	347.77
<b>Check Total</b>										<b>2,481.71</b>
061717	CK	12/29/2021	0538 Energy Link Industrial Services	06-22	049851	VO	MAP2106	12/17/2021	0.00	824.54
061718	CK	12/29/2021	0823 HM Bio-Serv, Inc.	06-22	049869	VO	HM300	12/20/2021	0.00	2,457.00
061719	CK	12/29/2021	1132 Kern Co Dept of Agricultural	06-22	049853	VO	MVM-6-119	12/8/2021	0.00	808.20
061720	CK	12/29/2021	1314 Mead & Hunt	06-22	049860	VO	325361/ENG	12/16/2021	0.00	3,163.52

Date: Wednesday, December 29,  
 Time: 12:34PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 06-22 As of: 12/29/2021

Page: 2 of 2  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061721	CK	12/29/2021	1670 Linde Gas & Equipment Inc.	06-22	049870	VO	67898363	12/22/2021	0.00	293.39
061722	CK	12/29/2021	1800 Ramos Strong Inc	06-22	049873	VO	0368072	12/20/2021	0.00	1,437.17
061723	CK	12/29/2021	1950 Society of Exp. Test Pilots	06-22	049861	VO	57426	1/1/2022	0.00	500.00
061724	CK	12/29/2021	2136 UNUM Life Ins. Co.	06-22	049871	VO	0122	1/1/2022	0.00	2,925.12
061725	CK	12/29/2021	3010 Jim Balentine	06-22	049852	VO	123121	12/13/2021	0.00	249.00
061726	CK	12/29/2021	4008 Michael B.Jones DDS	06-22	049874	VO	122121/FLYNN	12/21/2021	0.00	381.00
061726	CK	12/29/2021	4008 Michael B.Jones DDS	06-22	049875	VO	122121/FLYNN	12/21/2021	0.00	261.00
061726	CK	12/29/2021	4008 Michael B.Jones DDS	06-22	049876	VO	122121/FLYNN	12/21/2021	0.00	149.00

**Check Total 791.00**

Check Count: 14

**Acct Sub Total: 25,249.95**

Check Type	Count	Amount Paid
Regular	14	25,249.95
Hand	0	0.00
Electronic Payment	0	0.00
Void	0	0.00
Stub	0	0.00
Zero	0	0.00
Mask	0	0.00
<b>Total:</b>	<b>14</b>	<b>25,249.95</b>

**Company Disc Total 0.00      Company Total 25,249.95**

Date: Tuesday, January 11, 2022  
 Time: 12:03PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 07-22 As of: 1/11/2022

Page: 1 of 4  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Company: MASP</b>										
Acct / Sub:	101000		1200							
061727	CK	1/11/2022	0185 Avcom Company	07-22	049912	VO	12011321	12/31/2021	0.00	782.00
061728	CK	1/11/2022	0187 AFLAC	07-22	049928	VO	570839	1/15/2022	0.00	806.40
061729	CK	1/11/2022	0479 Aramark	07-22	049885	VO	260000028862	12/31/2021	0.00	77.40
061729	CK	1/11/2022	0479 Aramark	07-22	049937	VO	260000027556	12/24/2021	0.00	158.27
061729	CK	1/11/2022	0479 Aramark	07-22	049938	VO	260000028977	12/31/2021	0.00	212.20
061729	CK	1/11/2022	0479 Aramark	07-22	049941	VO	260000008717	9/17/2021	0.00	48.70
061729	CK	1/11/2022	0479 Aramark	07-22	049942	VO	260000011353	10/1/2021	0.00	270.06
061729	CK	1/11/2022	0479 Aramark	07-22	049943	VO	ADJ 049697	10/1/2021	0.00	270.06
<b>Check Total</b>										<b>1,036.69</b>
061730	CK	1/11/2022	0722 Freeway Smog & Auto Repair	07-22	049913	VO	1079	12/20/2021	0.00	70.00
061731	CK	1/11/2022	1178 Kimley-Horn and Associates, Inc.	07-22	049856	VO	096541103-1121	11/30/2021	0.00	4,448.12
061732	CK	1/11/2022	1200 L & L Construction	07-22	049914	VO	WE 1.02.22	1/2/2022	0.00	1,350.00
061733	CK	1/11/2022	1241 Loschnigg Consulting LLC	07-22	049899	VO	2021-12-31	12/31/2021	0.00	6,000.00
061734	CK	1/11/2022	1288 W. M. Lyles Co.	07-22	049855	VO	54.9178.01F	11/8/2021	0.00	23,415.31
061735	CK	1/11/2022	1315 McMaster-Carr	07-22	049881	VO	70164965	12/20/2021	0.00	131.68
061735	CK	1/11/2022	1315 McMaster-Carr	07-22	049915	VO	3003	12/28/2021	0.00	216.18
<b>Check Total</b>										<b>347.86</b>



Date: Tuesday, January 11, 2022  
 Time: 12:03PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 07-22 As of: 1/11/2022

Page: 3 of 4  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061745	CK	1/11/2022	2006 Sierra Rail Services	07-22	049922	VO	211212/1221	12/30/2021	0.00	492.20
061746	CK	1/11/2022	2007 Synapse Technologies Inc	07-22	049921	VO	1569	12/22/2021	0.00	5,175.00
061747	CK	1/11/2022	2147 U.S. Fish and Wildlife Service	07-22	049939	VO	MB06864A-02022	1/10/2022	0.00	100.00
061748	CK	1/11/2022	2193 Velosio LLC	07-22	049925	VO	IN100-00062658	12/29/2021	0.00	102.50
061748	CK	1/11/2022	2193 Velosio LLC	07-22	049940	VO	100RN-008924	1/10/2022	0.00	2,426.20
									<b>Check Total</b>	<b>2,528.70</b>
061749	CK	1/11/2022	2214 Antelope Valley Press, Inc.	07-22	049934	VO	RWY 12-30/AD	1/7/2022	0.00	2,581.52
061750	CK	1/11/2022	2313 Waxie Sanitary Supply	07-22	049884	VO	80556439	12/29/2021	0.00	204.93
061751	CK	1/11/2022	3030 Sonia Valenzuela	07-22	049883	VO	122721	12/27/2021	0.00	790.00
061751	CK	1/11/2022	3030 Sonia Valenzuela	07-22	049923	VO	122721	12/27/2021	0.00	125.00
									<b>Check Total</b>	<b>915.00</b>
061752	CK	1/11/2022	3045 Matt Nelson	07-22	049924	VO	121421	12/14/2021	0.00	36.68
061753	CK	1/11/2022	4025 DDS Inc Stephanie Hsin-hsin Do	07-22	049931	VO	010622/BURCH	1/6/2022	0.00	351.00
061754	CK	1/11/2022	4930 Devin Wyatt	07-22	049930	VO	010422	1/4/2022	0.00	145.00

Date: Tuesday, January 11, 2022  
 Time: 12:03PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 07-22 As of: 1/11/2022

Page: 4 of 4  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post	Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
-----------	------------	------------	--------------------------	-------------------	--------	------------	-------------	-------------------	-----------------	-------------------	----------------

Check Count: 28

**Acct Sub Total: 95,211.01**

Check Type	Count	Amount Paid
Regular	28	95,211.01
Hand	0	0.00
Electronic Payment	0	0.00
Void	0	0.00
Stub	0	0.00
Zero	0	0.00
Mask	0	0.00
<b>Total:</b>	<b>28</b>	<b>95,211.01</b>

<b>Company Disc Total</b>	<b>0.00</b>	<b>Company Total</b>	<b>95,211.01</b>
---------------------------	-------------	----------------------	------------------

**Electronic Fund Transfers December 1, 2021 through January 10, 2022**

Date		Amount
12/1/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$75,000.00
12/1/2021	ACCOUNT SERVICE FEE OTHER CHARGES & FEES	\$5.00
12/2/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$30,591.00
12/2/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$738.54
12/2/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$630.00
12/2/2021	ACH DEBIT MTOT DISC BANKCARD	\$95.14
12/2/2021	ACCOUNT SERVICE FEE OTHER CHARGES & FEES	\$5.00
12/2/2021	ACCOUNT SERVICE FEE OTHER CHARGES & FEES	\$5.00
12/3/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$89,218.57
12/6/2021	ACH DEBIT 1800 CALPERS	\$54,730.80
12/6/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$44,076.22
12/6/2021	ACH DEBIT 3100 CALPERS	\$8,718.07
12/6/2021	ACH DEBIT 1800 CALPERS	\$7,337.89
12/6/2021	ACH DEBIT INVESTMENT DSTRS	\$3,888.66
12/6/2021	ACH DEBIT 3100 CALPERS	\$3,134.03
12/6/2021	ACH DEBIT INVESTMENT DSTRS	\$369.00
12/8/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$55,180.58
12/9/2021	MEMO DEBIT : DSTRS	\$369.00
12/9/2021	MEMO DEBIT : PAYCHEX CGS GARNISH	\$48.96
12/9/2021	MEMO DEBIT : CLOVER APP MRKT CLOVER APP ACH Entry	\$39.95
12/9/2021	MEMO DEBIT : CALPERS 3100 ACH Entry	\$3,134.03
12/9/2021	MEMO DEBIT : CALPERS 3100 ACH Entry	\$8,854.03
12/9/2021	MEMO DEBIT : CA DEPT TAX FEE CDTFA EPMT	\$115.84
12/9/2021	MEMO DEBIT : PAYCHEX-RCX PAYROLL	\$58,903.82
12/10/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$36,500.00
12/10/2021	ACH DEBIT TAXES PAYCHEX TPS	\$11,660.09
12/10/2021	ACH DEBIT INVOICE PAYCHEX EIB	\$231.10
12/10/2021	ACH DEBIT HRS PMT PAYCHEX-HRS	\$57.00
12/10/2021	ACCOUNT SERVICE FEE OTHER CHARGES & FEES	\$5.00
12/13/2021	ACH DEBIT ACH PMT AMEX EPAYMENT	\$3,893.00
12/13/2021	ACH DEBIT INVESTMENT DSTRS	\$1,556.72
12/13/2021	ACH DEBIT ACH PMT AMEX EPAYMENT	\$1,529.04
12/13/2021	ACH DEBIT INVESTMENT DSTRS	\$369.00
12/14/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$4,059.42
12/15/2021	ACH DEBIT PAYROLL PAYCHEX	\$1,834.44
12/15/2021	ACH DEBIT TAXES PAYCHEX TPS	\$314.77
12/15/2021	WIRE TRANSFER FEE	\$15.00
12/16/2021	RETURN ITEM DEBIT	\$11,421.49
12/16/2021	RETURN ITEM FEE	\$10.00
12/16/2021	ACH DEBIT CDTFA EPMT CA DEPT TAX FEE	\$2,537.00
12/16/2021	ACH DEBIT INVOICE PAYCHEX EIB	\$194.00
12/20/2021	ACH DEBIT INVOICE PAYCHEX-OAB	\$505.50
12/21/2021	ACH DEBIT CDTFA EPMT CA DEPT TAX FEE	\$371.00
12/22/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$66,458.42
12/23/2021	ACH DEBIT GARNISH PAYCHEX CGS	\$48.96
12/23/2021	ACH DEBIT CDTFA EPMT CA DEPT TAX FEE	\$788.60
12/23/2021	ACH DEBIT CDTFA EPMT CA DEPT TAX FEE	\$1,057.50
12/23/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$4,698.38
12/23/2021	ACH DEBIT CDTFA EPMT CA DEPT TAX FEE	\$7,257.24
12/23/2021	ACH DEBIT CDTFA EPMT CA DEPT TAX FEE	\$11,845.46
12/23/2021	ACH DEBIT PAYROLL PAYCHEX	\$60,054.81
12/24/2021	ACH DEBIT TAXES PAYCHEX TPS	\$11,865.95
12/24/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$19,387.73
12/27/2021	ACCOUNT SERVICE FEE TM-ACH OR MULTIPLE SERVICES	\$75.00
12/27/2021	ACCOUNT SERVICE FEE RDC MONTHLY FEE	\$75.00
12/27/2021	ACH DEBIT INVOICE PAYCHEX EIB	\$244.30
12/28/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$21,273.61
12/29/2021	ACH DEBIT 3100 CALPERS	\$3,134.03
12/29/2021	ACH DEBIT 3100 CALPERS	\$9,095.23
12/29/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$19,841.75
12/30/2021	ACH DEBIT INVESTMENT DSTRS	\$250.00
12/30/2021	ACH DEBIT INVESTMENT DSTRS	\$369.00
12/30/2021	ACH DEBIT 1900 CALPERS	\$250,000.00
1/3/2022	ACH DEBIT MTOT DISC BANKCARD	\$236.02
1/3/2022	ACH DEBIT INVOICE PAYCHEX EIB	\$201.40
1/4/2022	ACH DEBIT EFTTRANSFE AVFUEL	\$21,423.77
1/5/2022	ACH DEBIT 1800 CALPERS	\$57,281.16
1/5/2022	ACH DEBIT 1800 CALPERS	\$7,439.51
1/5/2022	ACH DEBIT EFTTRANSFE AVFUEL	\$4,059.42
1/6/2022	ACH DEBIT PAYROLL PAYCHEX	\$60,799.41
1/6/2022	ACH DEBIT GARNISH PAYCHEX	\$48.96
1/7/2022	ACH DEBIT TAXES PAYCHEX	\$14,800.28
1/7/2022	ACH DEBIT INVOICE PAYCHEX	\$265.30
	TOTAL	\$1,176,628.90