

# MOJAVE AIR AND SPACE PORT

## REGULAR MEETING OF THE BOARD OF DIRECTORS

Date: November 2, 2021

Time: 2:00 p.m.

**Due to the COVID-19 state of emergency**, the Board of Directors will conduct this meeting via Zoom Video Conference. A physical location will not be available to the public. You may participate in the meeting by using the call in number specified in this Notice of Meeting or access the web page below. If you wish to speak to an item on the agenda, please inform the Board Chair when he asks for public comment. The Board's normal rules for public comment apply: speakers are limited to 3 minutes per item. You may also email comments to [Lynn@mojaveairport.com](mailto:Lynn@mojaveairport.com) prior to the start of the meeting, and your comment(s) will be distributed to the directors at the meeting.

If you need special assistance to participate in the meeting, please contact Lynn at [Lynn@mojaveairport.com](mailto:Lynn@mojaveairport.com), and the District will attempt to accommodate your need.

### Zoom Video Conference

<https://us02web.zoom.us/j/88979840593?pwd=UWxUcHRVkm1aDdnUHA1cWR0VFFMUT09>

Phone: 669-900-9128

Meeting ID: 889 7984 0593

Passcode: 277366

## AGENDA

### 1. Call to Order

- A. Pledge of Allegiance
- B. Roll Call
- C. Approval of Agenda

### 2. Community Announcements

Members of the audience may make announcements regarding community events.

### 3. Consent Agenda

All items on the consent agenda are considered routine and non-controversial and will be approved by one motion unless a member of the Board, staff, or public requests to move an item to Action Items.

- A. Minutes of the Regular Board Meeting October 19, 2021
- B. Check Register dated October 28, 2021, \$178,268.53

### 4. Action Items

- A. Adoption of Resolution Regarding Remote Meetings

### 5. Reports

- A. Financial Reports
- B. Security Reports
- C. DOO Reports
- D. CEO/GM Reports
- E. Board Committees

D. Board of Directors: This portion of the meeting is reserved for board members to comment on items not on the agenda.

## **6. Public Comment on Items Not on the Agenda**

Members of the public may make comments to the Board on items not on the agenda.

## **7. Closed Session**

- A. Real Property Negotiations (Govt Code 54956.8):
  - Property: Hangar 78
  - Parties: MASP, Scaled Composites
  - Negotiators: CEO, legal counsel
  - Terms: term, rent
- B. Potential Litigation (Govt Code 54956.0) MASP v. Scaled Composites

## **8. Closed Session Report**

### **Adjournment**

This Agenda was posted on October 29, 2021 by Jason Buck.

ADA Notice: Persons desiring disability-related accommodations should contact the District no later than forty-eight hours prior to the meeting. Persons needing an alternative format of the agenda because of a disability should notify the District no later than seventy-two hours prior to the meeting. All inquiries/requests can be made by phone at (661) 824-2433, in person at 1434 Flightline, Mojave, CA, or via email to [carrie@mojaveairport.com](mailto:carrie@mojaveairport.com).

Copy of Records: Copies of public records related to open session items are available at the administrative office of the District at 1434 Flightline, Mojave, CA.

Public Comments: Members of the public may comment on items on the agenda before the Board takes action on that item, or for closed session items, before the Board goes into closed session. Comments on items not on the agenda, and over which the Board has jurisdiction, may be made under “Public Comments on Items not on the Agenda,” but the Board may not take action on any issues raised during this time. All comments by members of the public are limited to three minutes.

### **MISSION STATEMENT**

**FOSTER AND MAINTAIN OUR RECOGNIZED AEROSPACE PRESENCE WITH A  
PRINCIPLE FOCUS AS THE WORLD’S PREMIER CIVILIAN AEROSPACE TEST CENTER  
WHILE SEEKING COMPATIBLY DIVERSE BUSINESS AND INDUSTRY**

# **BOARD OF DIRECTORS**

## **MINUTES OF THE REGULAR MEETING ON OCTOBER 19, 2021**

### **1. CALL TO ORDER**

The meeting was called to order on Tuesday, October 19, 2021, at 2:00 p.m. by Director Balentine.

**A. Pledge of Allegiance:** Director Morgan led those assembled in the Pledge of Allegiance.

**B. Roll Call:**

Directors present via zoom and in person: Balentine, Coleman, Deaver, Morgan

Directors absent: Barney

Others present: CEO Lindner, DOO Nelson, DOA Rawlings, and District Counsel Navé.

**C. Approval of Agenda:** Upon motion by Director Deaver, seconded by Director Coleman, The Board unanimously approved the agenda.

### **2. COMMUNITY ANNOUNCEMENTS**

Mojave Transportation Museum is holding a BBQ on Thursday October 21, 2021, at the Hansen GA Hangar.

### **3. CONSENT AGENDA**

Upon motion by Director Morgan, seconded by Director Deaver, the Board unanimously approved the Consent Agenda.

A. Minutes of the Regular Board Meeting on October 5, 2021

B. Check Register dated October 13,2021 \$50,643.74

### **4. ACTION ITEMS**

No Action Items.

## **5. REPORTS**

### **A. DOO Report**

DOO Nelson discussed the windstorm on October 11, 2021 and the damages that occurred, stating some damage to equipment included a ARFF vehicle, the AWOS system and the elevator. DOO Nelson stated repairs are underway and the AWOS will be back up by next Thursday. DOO Nelson discussed the current COVID status of MASP employees DOO Nelson also mentioned MASP is hosting a Meet & Greet with the Bakersfield College, Robotics Class and tenants tomorrow. Director Coleman questioned the vaccine status of those who had contracted COVID and DOO Nelson stated generally the employees were not vaccinated.

### **D. CEO/GM Report**

CEO Lindner briefed the Board of Directors on the success of the Industrial and Aerospace Development Meeting, stating Concentric Power gave a presentation on meeting the electric needs of the tenants. CEO Lindner updated the Board of Directors on the Runway 12/30 project, mentioning FAA is covering 100% of the grant making the amount \$6.631 million, CEO Lindner also discussed Gold Point Homes potentially building temporary housing and other amenities for tenants and mentioned the upcoming 2022-2023 Budget meeting in November. CEO Lindner also briefed the Board of Directors on the sandstorm damage assessment, vehicle maintenance, and his meetings with Bill Nelson, NASA Administrator, Masten and Orb Aero. CEO Linder discussed Plane Crazy and the tribute to Wen Painter. CEO Linder also mentioned the Mojave Transportation Museum Bar-b-que at the Hanson Hangar for the Navy Test Pilot School, Pax River and the Gathering of Eagles Event, at the Antelope Valley College, Performing Arts Center on Saturday October 23, 2021.

### **E. Board Committees**

There were no committee reports.

### **F. Board of Directors**

There were no comments.

## **6. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA**

There were no comments.

## **7. CLOSED SESSION**

- A. Real Property Negotiations (Govt Code 54956.8):
  - Property: Hangar 78
  - Parties: MASP, Scaled Composites
  - Negotiators: CEO, legal counsel
  - Terms: term, rent
- B. Real Property Negotiations (Govt Code 54956.8):
  - Property: Test Sites 1 & 2, Bldgs. 7, 43 East & West
  - Parties: MASP, Interorbital
  - Negotiators: CEO, legal counsel
  - Terms: term, rent
- C. Potential Litigation (Govt Code 54956.0) MASP v. Scaled Composites

## **8. CLOSED SESSION REPORT**

In closed session, CEO Lindner updated the Board on the status of real property, and potential litigation involving Scaled Composites. CEO Lindner briefed the Board of Directors on lease negotiations with Interorbital. No action was taken and no other items were discussed.

## **ADJOURNMENT**

There being no further business to come before the Board, the chair adjourned the meeting at 2:59 p.m.

ATTEST

\_\_\_\_\_  
Jimmy Balentine, President

\_\_\_\_\_  
Diane Barney, Secretary

Date: Thursday, October 28, 2021  
 Time: 02:50PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 05-22 As of: 10/28/2021

Page: 1 of 1  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Company: MASP</b>										
Acct / Sub:	101000		1200							
061537	CK	11/2/2021	0775 Granite Construction	05-22	049397	VO	PAY REQ #6	10/19/2021	0.00	128,725.00
061538	CK	11/2/2021	1314 Mead & Hunt	05-22	049361	VO	322428/GA PVMT	10/14/2021	0.00	33,309.76
061538	CK	11/2/2021	1314 Mead & Hunt	05-22	049362	VO	322423/MHV ENG	10/14/2021	0.00	2,248.90
061538	CK	11/2/2021	1314 Mead & Hunt	05-22	049363	VO	322424/TWY C	10/14/2021	0.00	10,596.87
061538	CK	11/2/2021	1314 Mead & Hunt	05-22	049364	VO	322426/RWY12-30	10/20/2021	0.00	3,388.00
<b>Check Total</b>										<b>49,543.53</b>
Check Count:		2								
<b>Acct Sub Total:</b>										<b>178,268.53</b>

Check Type	Count	Amount Paid
Regular	2	178,268.53
Hand	0	0.00
Electronic Payment	0	0.00
Void	0	0.00
Stub	0	0.00
Zero	0	0.00
Mask	0	0.00
<b>Total:</b>	<b>2</b>	<b>178,268.53</b>

<b>Company Disc Total</b>	<b>0.00</b>	<b>Company Total</b>	<b>178,268.53</b>
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**MOJAVE**  
**AIR AND SPACE PORT**  
**STAFF MEMORANDUM**

**TO:** Board of Directors  
**FROM:** Scott Nave  
**SUBJECT:** AB 361 Remote Meeting Resolution  
**MEETING DATE:** November 2, 2021

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**Background:**

The Governor's executive order suspending certain requirements of the Brown Act regarding board meetings has expired, but the proclamation of a state of emergency is still in place. The Legislature has amended Govt Code 54953 to include provisions allowing remote meetings during a state of emergency under certain conditions. The attached resolution allows the Board to continue meeting remotely until the state of emergency is lifted and social distancing is no longer recommended or required. If the Board adopts the resolution, it will have to renew the resolution every 30 days.

**Impacts:**

Fiscal: None

Environmental: This action does not constitute a project and is not subject to CEQA

Legal: None

**Recommended Action:**

The Board has two options:

1. The Board may adopt the resolution and continue with remote meetings during the month of October or until the state of emergency is lifted; or
2. The Board may not adopt the resolution and resume holding meetings in compliance with the requirements of the Brown Act.

RESOLUTION NO.

A RESOLUTION OF THE BOARD OF DIRECTORS OF MOJAVE AIR AND SPACE PORT PROCLAIMING A LOCAL EMERGENCY, RATIFYING THE PROCLAMATION OF A STATE OF EMERGENCY, AND AUTHORIZING REMOTE TELECONFERENCE MEETINGS FOR THE MONTH OF OCTOBER 2021

WHEREAS, Mojave Air and Space Port (the "District") is committed to encouraging and preserving public access and participation in meetings of the Board of Directors; and

WHEREAS, Government Code section 54953, as amended by AB 361, makes provisions for remote teleconferencing participation in meetings by members of a legislative body, without compliance with the requirements of Government Code section 54953, subject to the existence of certain conditions; and

WHEREAS, a required condition is that there is a proclaimed state of emergency, and state or local officials have imposed or recommended measures to promote social distancing; and

WHEREAS, Governor Newsom declared a State-wide state of emergency due to the Covid-19 pandemic on March 4, 2020, which declaration is still in effect, and state and local health officials continue to recommend social distancing; and

WHEREAS, the Board of Directors does hereby find that the resurgence of the Covid-19 pandemic, particularly through the Delta variant, has caused, and will continue to cause, conditions of peril to the safety of persons within the District that are likely to be beyond the control of services, personnel, equipment, and facilities of the District, and desires to proclaim a local emergency and ratify both the proclamation of state of emergency by the Governor of the State of California and the Kern County Health Department guidance regarding social distancing; and

WHEREAS, based on the above the Board of Directors of the District finds that in-person public meetings of the Board would further increase the risk of exposure to the Covid-19 virus to the residents of the District, staff, and Directors; and

WHEREAS, as a consequence of the local emergency, the Board of Directors does hereby find that it shall conduct Board meetings without compliance with paragraph (3) of subdivision (b) of Government Code section 54953, as authorized by subdivision (e) of section 54953, in compliance with the requirements to provide the public with access to the meetings as prescribed in paragraph (2) of subdivision (e) of section 54953; and

WHEREAS, all meetings of Board of Directors will be available to the public for participation and comments through virtual measures, which shall be fully explained on each posted agenda.



NOW, THEREFORE, THE BOARD OF DIRECTORS OF MOJAVE AIR AND SPACE PORT DOES HEREBY RESOLVE AS FOLLOWS:

Section 1. Recitals. The Recitals set forth above are true and correct and are incorporated into this Resolution by this reference.

Section 2. Proclamation of Local Emergency. The Board hereby proclaims that a local emergency now exists throughout the District, as set forth in the recitals.

Section 3. Ratification of Governor's Proclamation of a State of Emergency. The Board hereby ratifies the Governor's Proclamation of State of Emergency, effective as of its issuance date of March 4, 2021.

Section 4. Remote Teleconference Meetings. The General Manager, staff, and Board of Directors are hereby authorized and directed to take all actions necessary to carry out the intent and purpose of this Resolution including conducting open and public meetings in accordance with Government Code section 54953(e) and other applicable provisions of the Brown Act.

Section 5. Effective Date of Resolution. This Resolution shall take effect on October 1, 2021, and shall be effective until the earlier of (i) October 30, 2021, or such time the Board of Directors adopts a subsequent resolution in accordance with Government Code section 54953(e)(3) to extend the time during which the legislative bodies of WBMWD may continue to teleconference without compliance with paragraph (3) of subdivision (b) of section 54953.

Section 6. Termination of this Resolution. This Resolution will automatically terminate on the day that both the Governor's Declaration of Emergency and any local agency guideline for social distancing are no longer in effect.

PASSED AND ADOPTED by the Board of Directors of Mojave Air and Space Port, this 2nd day of November 2021, by the following vote:

AYES:

NOES:

ABSENT:

ABSTAIN:

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President

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Secretary

**Mojave Air & Space Port  
Treasurer's Report  
For the month ended September 30, 2021**

	<u>General</u>	<u>County Treasury</u>	<u>LAIF</u>	<u>Total</u>
<b>Beginning Balance</b>	<b><u>\$ 2,120,767.15</u></b>	<b><u>\$ 1,030,015.88</u></b>	<b><u>\$ 4,179,988.60</u></b>	<b><u>\$ 7,330,771.63</u></b>
Receipts:				
Operating Revenues	2,100,960.45	-	-	2,100,960.45
Interest Income	117.10	88.67	-	205.77
Tax Proceeds	-	50,272.11	-	50,272.11
<b>Total Receipts</b>	<b><u>2,101,077.55</u></b>	<b><u>50,360.78</u></b>	<b><u>-</u></b>	<b><u>2,151,438.33</u></b>
Expenditures:				
Operating Expenses	(803,194.01)	-	-	(803,194.01)
Project Expenses	-	-	-	-
<b>Total Expenditures</b>	<b><u>(803,194.01)</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>(803,194.01)</u></b>
Transfers:				
Between General and County Treasury	-	-	-	-
Between General and LAIF	-	-	-	-
<b>Total Transfers</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>Ending Balance</b>	<b><u><u>\$ 3,418,650.69</u></u></b>	<b><u><u>\$ 1,080,376.66</u></u></b>	<b><u><u>\$ 4,179,988.60</u></u></b>	<b><u><u>\$ 8,679,015.95</u></u></b>

The Mojave Air & Space Port unencumbered cash is on deposit bearing interest at various rates, in accordance with the District's Investment Policy.

**MOJAVE AIR & SPACE PORT**  
**Revenue and Expense by Function**  
**For the Three Months Ending Thursday, September 30, 2021**

Description	Rents & Leases Aviation	Rents & Leases Non-aviation	Flight Related Activities	Non-flight Related Activities	Total
<b>Operating Revenue</b>					
Fuel Sales & Services	-	-	608,639	-	608,639
Cost of Fuel & Lubricants Sold	-	-	392,298	-	392,298
<b>Gross Profit on Fuel Sales &amp; Services</b>					
	-	-	<b>216,341</b>	-	<b>216,341</b>
Rents & Leases	1,293,748	478,215	3,420	3,770	1,779,152
Other Revenue	-	-	15,279	25,584	40,863
<b>Total Operating Revenue</b>	<b>1,293,748</b>	<b>478,215</b>	<b>235,040</b>	<b>29,354</b>	<b>2,036,357</b>
<b>Operating Expense</b>					
Salaries & Benefits	273,707	186,195	266,176	121,309	847,387
Noncapitalized Equipment	18,133	5,892	5,877	3,724	33,626
Supplies	15,801	8,483	8,774	3,147	36,205
Licensing & Software	7,483	6,000	1,745	1,650	16,878
Communications	5,137	3,502	2,443	620	11,702
Training & Travel	1,138	-	4,422	1,234	6,794
Permits & Fees	50	2,969	2,451	-	5,470
Repairs & Maintenance	107,674	49,767	30,320	1,455	189,216
Engineering Services	14,916	3,621	1,207	-	19,745
Legal & Accounting Services	46,299	-	-	34,122	80,421
Operating Services	61,572	27,648	17,708	10,625	117,553
Dues & Subscriptions	1,406	300	75	1,825	3,606
Insurance	8,995	8,995	8,995	8,995	35,980
Marketing	2,738	1,164	882	5,216	10,000
Rent Expense	1,832	284	12,178	168	14,463
Utilities	25,726	52,835	2,664	2,664	83,888
Tenant Retention	3,052	3,052	-	-	6,104
Miscellaneous	1,397	378	5,701	4,143	11,618
Depreciation	210,778	414	450,299	-	661,491
Expense Reimbursements	-	-	(4,666)	(30,540)	(35,205)
<b>Total Operating Expense</b>	<b>807,834</b>	<b>361,499</b>	<b>817,252</b>	<b>170,356</b>	<b>2,156,941</b>
<b>Excess (Deficit) of Operating Revenue over Operating Expense</b>					
	<b>485,914</b>	<b>116,716</b>	<b>(582,212)</b>	<b>(141,002)</b>	<b>(120,584)</b>
<b>Nonoperating Revenue</b>					
Property Taxes	45,910	15,304	-	-	61,214
Interest Income	-	-	-	2,824	2,824
<b>Total Nonoperating Revenue</b>	<b>45,910</b>	<b>15,304</b>	<b>-</b>	<b>2,824</b>	<b>64,038</b>
<b>Excess (Deficit) of Revenue over Expense</b>					
	<b>531,824</b>	<b>132,019</b>	<b>(582,212)</b>	<b>(138,179)</b>	<b>(56,547)</b>
<b>FAA Projects</b>					
Grants In Aid-Federal/State	-	-	437,077	-	437,077
FAA Projects Expense	-	-	-	512,480	512,480
<b>Excess (Deficit) of FAA Projects Revenue over FAA Projects Expense</b>					
	-	-	<b>437,077</b>	<b>(512,480)</b>	<b>(75,403)</b>
<b>Reserve Designations</b>					
Infrastructure Projects	-	-	-	184,833	184,833
Equipment	-	-	-	45,564	45,564
Noncapital Equipment	1,467	-	-	-	1,467
<b>Total Reserve Designations</b>	<b>1,467</b>	<b>-</b>	<b>-</b>	<b>230,397</b>	<b>231,865</b>

## Mojave Air & Space Port Fuel Inventory Report

SEPTEMBER 2021

<b>JET A</b>		
Beginning Inventory	61,486	
Gallons Delivered		
Gallons Purchased	54,574	
Defuels	-	
Total Gallons Delivered	54,574	
Gallons Pumped		
Gallons Sold	45,864	
Refuels	-	
Tank farm/Line truck sumps	10	
Delivery Samples	35	
Total Gallons Pumped	45,909	
Ending Inventory	70,151	
Physical Check	69,620	
Inventory Value at	2.54	<b>\$176,834.80</b>

<b>AVGAS</b>		
Beginning Inventory		15,121
Gallons Delivered		
Gallons Purchased		-
Gallons Pumped		
Gallons Sold		3,200
Tank farm/Line truck sumps		5
Delivery Samples		5
Total Gallons Pumped		3,210
Ending Inventory		11,911
Physical Check		11,421
Inventory Value at	4.57	<b>\$52,193.97</b>

<b>LUBRICANTS</b>		
Beginning Inventory	203	
Quarts Purchased	0	
Quarts Sold	6	
Ending Inventory	197	
Physical Check	197	
Aeroshell 100; 100W; 15/50 Multi 123 @ \$5.62; 12 @ \$6.02; 62 @ \$6.68		<b>\$1,211.38</b>

<b>PRIST</b>		
Beginning Inventory		117
Cans Purchased		0
Cans Sold		0
Ending Inventory		117
Physical Check - Cans		117
Physical Check - Bulk		4.2
117 CANS @ \$7.40; 12.1 (4.2) Gallons @ 120.15		<b>\$1,417.23</b>

<b>UNLEADED FUEL</b>		
Beginning Inventory	707.2	
Gallons Purchased	807.0	
Gallons Used	637.2	
Ending Inventory	877.0	
Physical Check	858.0	
Inventory Value at	\$2.60	<b>\$2,229.94</b>

<b>DIESEL FUEL</b>		
Beginning Inventory		821.6
Gallons Purchased		457.0
Gallons Used		439.6
Ending Inventory		839.0
Physical Check		769.6
Inventory Value at	\$2.30	<b>\$1,769.31</b>

**August 2021 Fuel Inventory      \$235,656.63**

**September Gallons Sold      49,064  
Year to Date                      172,421**

**Mojave Air & Space Port**  
**Customers Over 90 Days Past Due**

	<b>1-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>90+ Days</b>	<b>TOTAL</b>	<b>Comments</b>
Engineering Propulsion	0.00	0.00	0.00	5,043.86	5,043.86	Working with legal
<b>Aged AR as of 10/28/2021</b>	<b>185,751.49</b>	<b>64,407.29</b>	<b>9,889.64</b>	<b>5,043.86</b>	<b>265,092.28</b>	

	January	February	March	April	May	June	July	August	September	October	November	December								
<b>Total Income</b>	\$ 2,953.04	\$ 2,950.28	\$ 4,514.50	\$ 8,553.71	\$ 10,368.11	\$ 12,551.38	\$ 14,216.61	\$ 15,522.87	\$ 14,931.05											
<b>Total Expenses</b>	\$ (9,629.12)	\$ (11,902.46)	\$ (13,725.90)	\$ (17,192.84)	\$ (16,902.96)	\$ (15,152.96)	\$ (16,683.19)	\$ (16,117.10)	\$ (17,974.25)											
<b>Net Income</b>	\$ (6,676.08)	\$ (8,952.18)	\$ (9,211.40)	\$ (8,639.13)	\$ (6,534.85)	\$ (2,601.58)	\$ (2,466.58)	\$ (594.23)	\$ (3,043.20)	\$ -	\$ -	\$ -								
<b>MEMBERSHIPS</b>	357	338	349	378	407	474	504	553	595											
<b>New Members</b>	0	0	30	57	49	86	63	72	65											
<b>Cancelled Members</b>	-26	-19	-19	-28	-20	-19	-33	-23	-23											
<b>Net Change</b>	-26	-19	11	29	29	67	30	49	42											
<b>Notes for board:</b>	<b>JANUARY:</b> Of the 26 cancels, 8 moved, 7 were returned to collections, 4 had job transfered or out of the area, 3 because the gym closure, 2 had no time, & equipment at home & misrepresentation had 1																			
	<b>February:</b> Of the 19 cancels, 11 were returned to collections, 3 were no longer employees, 2 had a job transfered or out of area, Reasons for Joined other club, duplicat account & move all had 1																			
	<b>March:</b> Of the 19 cancels, 5 were because the gym closure, 4 had equipment at home, 3 moved, misrepresentation & returned to collections had 2, and no time, job transfer & limited hours had 1																			
	<b>April:</b> Of the 28 cancels, 8 were returned to collections, 7 moved, 3 were for coronavirus concerns, 3 had job transfers, 2 were no longer employees and reasons for home gym, pregnancy & previously cancelled had 1																			
	<b>May:</b> Of the 20 cancels, 2 were returned for collections, 8 moved or no longer work in the area, 5 refuse to pay past due or can't afford, 2 joined another gym or have home gym, 1 not happy with class options, 2 were reactivated from cancelled status in error by billing company																			
	<b>June:</b> Of the 19 cancels, 4 were returned for collections, 6 moved, 3 admin cancelled due to billing error, 1 medical, 3 refuse to pay, 2 had no time,																			
	<b>July:</b> Of the 33 Cancels, 13 moved, reasons of no time, returned to collections and trial memberships all had 4, 3 had jobs transfered or out of the area, 3 for other reasons, and reasons for joined other club & not using had 1																			
	<b>August:</b> Ov the 23 Cancels, 8 Moved, 4 had job transfers or out of the area, reasons of no time, babysitting, & trial membership had 2, and reasons of college student, not using, refuses to pay, returned to collections and no longer employee had 1																			
	<b>September</b> Of the 23 Cancels, 6 moved, 4 were previously cancelled, 4 couldn't afford/financial hardship, 3 were returned to collections, and reasons of no time, coronavirus concern, Medical, trial membership, joined other club & company providing gym all had 1																			

**MOJAVE**  
**AIR AND SPACE PORT**  
**STAFF MEMORANDUM**

**TO:** Board of Directors  
**FROM:** Chris Spandorf – Security Chief  
**SUBJECT:** Security  
**MEETING DATE:** November 2, 2021

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Update: September 26 - October 25th, 2021.

- Conducted a total of 4,392 checks to include:
  - 1,146 T-Hangar Checks
  - 2,563 Building Checks
  - 683 Gate Checks
- Responded to 31 building alarms.
- Found and secured 54 unlocked or unsecured doors.
- Patrolled a total of 4,276 miles.
- Granted 69 access cards
- No request for Law Enforcement.



## DOO REPORT

**TO:** MASP Board of Directors  
**FROM:** Director of Operations Matt Nelson  
**MEETING DATE:** 11.02.2021

---

### Updates

- Hangar and building leases
- Filming Shoots and Licensing
- Tower
  - Taxi Way C project close out
  - Addition of C1 and C2 signage
  - AWOS update
- Security
  - Chris Spandorf
- ARFF
  - Chief Damian Farrar
- Maintenance & Facilities
  - Floyd VanWey





## CEO REPORT

**TO:** MASP Board of Directors

**FROM:** Todd Lindner

**MEETING DATE:** November 02, 2021

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### Updates

- GA Pavement Phasing
- GA Hangar Lease
- FAA Grant Runway 12/30
  - \$6.631 million
  - Process
- ACIP
- Development Opportunity
- Fuel Position
- Society of Experimental Test Pilots
- Cal Span
- FY2021-22 Budget vs Actuals
- Craft Aerospace
  - VTOL
- Goldpoint Homes
  - Presentation
- Leases
  - Jet Midwest – Bldg. 85 C, Month to Month

# MOJAVE

AIR AND SPACE PORT

## CEO REPORT

### Authorized Payments

11/2/2021	DATE	AMOUNT	EFT'S	TOTAL
CEO CHECK REGISTER	10/22/2021	63,437.26		63,437.26
	10/28/2021	61,123.58		61,123.58
				-
EFT'S	10/14/2021	-	680,463.59	680,463.59
		124,560.84	680,463.59	805,024.43
BOD CHECK	11/2/2021	178,268.53		178,268.53
		178,268.53		178,268.53
VOID CHECK				
TOTAL ALL CHECKS & EFT'S				983,292.96

Date: Friday, October 22, 2021  
 Time: 10:12AM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 04-22 As of: 10/20/2021

Page: 1 of 5  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Company: MASP</b>										
Acct / Sub:	101000		1200							
061474	CK	10/20/2021	0109 AT&T	04-22	049337	VO	7134122793/1021	10/7/2021	0.00	128.25
061474	CK	10/20/2021	0109 AT&T	04-22	049338	VO	8123831139/1021	10/7/2021	0.00	128.25
061474	CK	10/20/2021	0109 AT&T	04-22	049339	VO	2429683334/1021	10/1/2021	0.00	275.96
<b>Check Total</b>										<b>532.46</b>
061475	CK	10/20/2021	0243 A-C Overhead Garage Door Co.,	04-22	049264	VO	3857/0421	9/27/2021	0.00	6,692.00
061476	CK	10/20/2021	0276 Braun Gosling, A Law	04-22	049341	VO	1836	10/9/2021	0.00	276.50
061477	CK	10/20/2021	0296 Communication Enterprises, Inc	04-22	049398	VO	1109143	10/12/2021	0.00	265.18
061478	CK	10/20/2021	0312 Calif Special Dist Assoc.	04-22	049343	VO	1021-1022	10/1/2021	0.00	8,195.00
061479	CK	10/20/2021	0350 Clarks Pest Control	04-22	049387	VO	29284953/1021	10/19/2021	0.00	63.00
061479	CK	10/20/2021	0350 Clarks Pest Control	04-22	049388	VO	29284956/1021	10/19/2021	0.00	52.00
061479	CK	10/20/2021	0350 Clarks Pest Control	04-22	049389	VO	29284957/1021	10/19/2021	0.00	51.00
061479	CK	10/20/2021	0350 Clarks Pest Control	04-22	049390	VO	29284958/1021	10/19/2021	0.00	88.00
<b>Check Total</b>										<b>254.00</b>
061480	CK	10/20/2021	0396 CDW Government	04-22	049371	VO	M209278	10/14/2021	0.00	832.31
061480	CK	10/20/2021	0396 CDW Government	04-22	049401	VO	K871596	9/16/2021	0.00	1,106.03
061480	CK	10/20/2021	0396 CDW Government	04-22	049402	VO	K590678	9/10/2021	0.00	361.18
<b>Check Total</b>										<b>2,299.52</b>
061481	CK	10/20/2021	0436 ADAM C. DAYLEY, O.D.,P.C.	04-22	049344	VO	RICCOMINI 10/21	10/4/2021	0.00	129.00

Date: Friday, October 22, 2021  
 Time: 10:12AM  
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**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 04-22 As of: 10/20/2021

Page: 2 of 5  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061482	CK	10/20/2021	0479 Aramark	04-22	049326	VO	260000010033	9/24/2021	0.00	204.13
061482	CK	10/20/2021	0479 Aramark	04-22	049327	VO	260000012646	10/8/2021	0.00	74.30
061482	CK	10/20/2021	0479 Aramark	04-22	049328	VO	260000012707	10/8/2021	0.00	48.70
061482	CK	10/20/2021	0479 Aramark	04-22	049335	VO	2600000248	10/8/2021	0.00	62.68
061482	CK	10/20/2021	0479 Aramark	04-22	049336	VO	260000014018	10/15/2021	0.00	74.30
061482	CK	10/20/2021	0479 Aramark	04-22	049340	VO	260000014072	10/15/2021	0.00	48.70
<b>Check Total</b>										<b>512.81</b>
061483	CK	10/20/2021	0518 Elevation Corp. Health, LLC	04-22	049357	VO	8616	9/30/2021	0.00	3,043.20
061484	CK	10/20/2021	0615 Federal Express	04-22	049346	VO	7-525-89822	10/8/2021	0.00	46.19
061485	CK	10/20/2021	0720 FailSafe Testing, LLC	04-22	049330	VO	11797	9/20/2021	0.00	763.05
061486	CK	10/20/2021	0722 Freeway Smog & Auto Repair	04-22	049345	VO	2400	10/1/2021	0.00	105.42
061487	CK	10/20/2021	0773 Grainger	04-22	049331	VO	9069155969	9/28/2021	0.00	99.92
061488	CK	10/20/2021	0898 IML Security Supply	04-22	049351	VO	3004891	10/7/2021	0.00	242.68
061489	CK	10/20/2021	1103 KERN COUNTY DEPT.	04-22	049356	VO	170642083/21947	9/23/2021	0.00	31.05
061490	CK	10/20/2021	1161 Kern Auto Parts Inc	04-22	049352	VO	954521	10/4/2021	0.00	129.69
061490	CK	10/20/2021	1161 Kern Auto Parts Inc	04-22	049353	VO	954522	10/4/2021	0.00	53.60
<b>Check Total</b>										<b>183.29</b>
061491	CK	10/20/2021	1178 Kimley-Horn and Associates, Inc.	04-22	049400	VO	096541103-0921	9/30/2021	0.00	3,156.31

Date: Friday, October 22, 2021  
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**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 04-22 As of: 10/20/2021

Page: 3 of 5  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061492	CK	10/20/2021	1254 Lincoln Nat'l Life Ins. Co.	04-22	049354	VO	4311817948/1121	11/1/2021	0.00	877.26
061493	CK	10/20/2021	1315 McMaster-Carr	04-22	049367	VO	66081188	10/5/2021	0.00	216.88
061493	CK	10/20/2021	1315 McMaster-Carr	04-22	049368	VO	66170030	10/6/2021	0.00	51.94
061493	CK	10/20/2021	1315 McMaster-Carr	04-22	049394	VO	66090316	10/5/2021	0.00	526.91
061493	CK	10/20/2021	1315 McMaster-Carr	04-22	049395	VO	66164459	10/6/2021	0.00	538.67
061494	CK	10/20/2021	1324 Mojave Transportation Museum	04-22	049360	VO	101321/SPONSOR	10/13/2021	0.00	<b>1,334.40</b> 750.00
061495	CK	10/20/2021	1372 Mojave Public Utility District	04-22	049359	VO	09211/0921	10/8/2021	0.00	5,661.20
061496	CK	10/20/2021	1373 Mojave Public Utility District	04-22	049358	VO	09212/0921	10/8/2021	0.00	157.50
061497	CK	10/20/2021	1436 Porter Concrete Construction	04-22	049396	VO	4696	9/15/2021	0.00	5,738.00
061498	CK	10/20/2021	1461 Nat'l Air Transportation Assoc	04-22	049355	VO	325357/1121	9/15/2021	0.00	1,352.00
061499	CK	10/20/2021	1639 ProActive Work Health Services	04-22	049332	VO	1141-68173	9/29/2021	0.00	35.00
061500	CK	10/20/2021	1800 Ramos Strong Inc	04-22	049372	VO	0365084	10/11/2021	0.00	1,825.99
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049374	VO	700012285395-1	10/11/2021	0.00	47.25
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049376	VO	700012285395-2	10/11/2021	0.00	107.25
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049377	VO	700012285395-3	10/11/2021	0.00	51.31

Date: Friday, October 22, 2021  
 Time: 10:12AM  
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**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 04-22 As of: 10/20/2021

Page: 4 of 5  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049378	VO	700012285395-4	10/14/2021	0.00	201.03
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049379	VO	700012285395-5	10/14/2021	0.00	92.01
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049380	VO	700012285395-6	10/14/2021	0.00	240.03
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049381	VO	700012285395-7	10/15/2021	0.00	27.43
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049382	VO	700012285395-8	10/15/2021	0.00	86.11
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049383	VO	OCT PMT 3	10/1/2021	0.00	6,581.26
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049385	VO	700616545683	10/18/2021	0.00	2,656.15
061501	CK	10/20/2021	1952 Southern California Edison	04-22	049386	VO	196090594/1021	10/18/2021	0.00	98.49
<b>Check Total</b>										<b>10,188.32</b>
061502	CK	10/20/2021	1954 Southern California Gas	04-22	049347	VO	7111545997/1021	10/15/2021	0.00	63.30
061502	CK	10/20/2021	1954 Southern California Gas	04-22	049348	VO	7531545767/1021	10/15/2021	0.00	9.60
061502	CK	10/20/2021	1954 Southern California Gas	04-22	049349	VO	6561545001/1021	10/15/2021	0.00	29.69
061502	CK	10/20/2021	1954 Southern California Gas	04-22	049350	VO	0289363938/1021	10/15/2021	0.00	50.50
<b>Check Total</b>										<b>153.09</b>
061503	CK	10/20/2021	2018 Mar-Co Equipment Company	04-22	049393	VO	181202	10/5/2021	0.00	873.43
061504	CK	10/20/2021	2045 Shreds Unlimited Inc	04-22	049365	VO	18707/1021	10/14/2021	0.00	40.00
061505	CK	10/20/2021	2071 Synchrony Bank	04-22	049384	VO	7810762035/1021	10/10/2021	0.00	3,490.09
061506	CK	10/20/2021	2230 Verizon Wireless	04-22	049373	VO	9890481691	10/12/2021	0.00	1,486.22
061507	CK	10/20/2021	2313 Waxie Sanitary Supply	04-22	049333	VO	80336898	9/30/2021	0.00	57.38
061507	CK	10/20/2021	2313 Waxie Sanitary Supply	04-22	049334	VO	80337163	9/30/2021	0.00	30.90

Date: Friday, October 22, 2021  
 Time: 10:12AM  
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**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 04-22 As of: 10/20/2021

Page: 5 of 5  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Check Total</b>										<b>88.28</b>
061508	CK	10/20/2021	3030 Sonia Valenzuela	04-22	049370	VO	092721	10/11/2021	0.00	125.00
061509	CK	10/20/2021	3046 Timothy Tomlinson	04-22	049369	VO	0821	9/8/2021	0.00	947.00
061510	CK	10/20/2021	3200 Timothy Mallon	04-22	049391	VO	101821	10/18/2021	0.00	825.00
061511	CK	10/20/2021	3630 Roth-Deborah	04-22	049399	VO	091821/COPAY	9/18/2021	0.00	121.90
061512	CK	10/20/2021	4089 Capital Dental Group	04-22	049366	VO	101321/RICE	10/13/2021	0.00	540.00

Check Count: 39

**Acct Sub Total: 63,437.26**

Check Type	Count	Amount Paid
Regular	39	63,437.26
Hand	0	0.00
Electronic Payment	0	0.00
Void	0	0.00
Stub	0	0.00
Zero	0	0.00
Mask	0	0.00
<b>Total:</b>	<b>39</b>	<b>63,437.26</b>

<b>Company Disc Total</b>	<b>0.00</b>	<b>Company Total</b>	<b>63,437.26</b>
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Date: Thursday, October 28, 2021  
 Time: 02:41PM  
 User: CPANKO

**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 04-22 As of: 10/28/2021

Page: 1 of 3  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Company: MASP</b>										
Acct / Sub:	101000		1200							
061513	CK	10/28/2021	0122 Aerotech News and Review	04-22	049413	VO	123192	10/22/2021	0.00	360.36
061514	CK	10/28/2021	0187 AFLAC	04-22	049432	VO	778040/1021	10/26/2021	0.00	537.60
061515	CK	10/28/2021	0205 Barnes and Thornburg LLP	04-22	049435	VO	2021 -2022	10/11/2021	0.00	4,950.00
061516	CK	10/28/2021	0213 Belden Blaine Raytis, LLP	04-22	049433	VO	15828	10/8/2021	0.00	66.00
061516	CK	10/28/2021	0213 Belden Blaine Raytis, LLP	04-22	049434	VO	15829	10/8/2021	0.00	420.00
									<b>Check Total</b>	<b>486.00</b>
061517	CK	10/28/2021	0244 American Electrical Services	04-22	049431	VO	BL193-1783	10/22/2021	0.00	11,000.00
061518	CK	10/28/2021	0396 CDW Government	04-22	049437	VO	M279749	10/15/2021	0.00	386.48
061518	CK	10/28/2021	0396 CDW Government	04-22	049438	VO	M346225	10/18/2021	0.00	753.10
									<b>Check Total</b>	<b>1,139.58</b>
061519	CK	10/28/2021	0479 Aramark	04-22	049429	VO	260000015426	10/22/2021	0.00	48.70
061519	CK	10/28/2021	0479 Aramark	04-22	049430	VO	260000015347	10/22/2021	0.00	74.30
									<b>Check Total</b>	<b>123.00</b>
061520	CK	10/28/2021	0610 4 imprint	04-22	049452	VO	9364468	10/11/2021	0.00	240.04
061521	CK	10/28/2021	0751 The Gibbons Family LLC	04-22	049410	VO	INVST PMT/1021	10/31/2021	0.00	5,943.26
061522	CK	10/28/2021	0842 J. Hitchcock Riverwest	04-22	049409	VO	INVST PMT/1021	10/31/2021	0.00	3,962.17
061523	CK	10/28/2021	0850 Herc Rentals	04-22	049436	VO	32390853-001	10/12/2021	0.00	4,106.20



Date: Thursday, October 28, 2021  
 Time: 02:41PM  
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**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 04-22 As of: 10/28/2021

Page: 2 of 3  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
061524	CK	10/28/2021	0957 Independent Concrete Cutting,	04-22	049440	VO	99674	10/4/2021	0.00	1,100.00
061525	CK	10/28/2021	1106 Elmer F. Karpe, Inc.	04-22	049411	VO	INVST PMT/1021	10/31/2021	0.00	9,905.44
061526	CK	10/28/2021	1161 Kern Auto Parts Inc	04-22	049407	VO	955458	10/20/2021	0.00	98.20
061527	CK	10/28/2021	1200 L & L Construction	04-22	049441	VO	WE 10.10.21	10/10/2021	0.00	750.00
061528	CK	10/28/2021	1294 Martin & Ziegler Inc.	04-22	049446	VO	14876	10/18/2021	0.00	4,814.56
061529	CK	10/28/2021	1501 Office Depot	04-22	049454	VO	10076136/0921	10/17/2021	0.00	220.06
061530	CK	10/28/2021	1800 Ramos Strong Inc	04-22	049406	VO	1078539	10/15/2021	0.00	139.29
061530	CK	10/28/2021	1800 Ramos Strong Inc	04-22	049442	VO	0365526	10/20/2021	0.00	208.02
061531	CK	10/28/2021	1952 Southern California Edison	04-22	049443	VO	700012285395-9	10/21/2021	0.00	683.74
061531	CK	10/28/2021	1952 Southern California Edison	04-22	049444	VO	700012285395-10	10/22/2021	0.00	31.20
<b>Check Total</b>										<b>347.31</b>
061532	CK	10/28/2021	2050 The Tire Store	04-22	049408	VO	119872	10/19/2021	0.00	370.00
<b>Check Total</b>										<b>714.94</b>
061533	CK	10/28/2021	2066 DBT Transportation Services,	04-22	049412	VO	2547467	10/22/2021	0.00	3,104.68
061533	CK	10/28/2021	2066 DBT Transportation Services,	04-22	049439	VO	2547487	10/27/2021	0.00	1,500.00
<b>Check Total</b>										<b>4,604.68</b>
061534	CK	10/28/2021	2136 UNUM Life Ins. Co.	04-22	049453	VO	1121	11/1/2021	0.00	2,689.39
061535	CK	10/28/2021	2253 Waste Management Kern	04-22	049447	VO	15353748088	11/1/2021	0.00	368.15

Date: Thursday, October 28, 2021  
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**Mojave Air & Space Port**  
**Check Register - Standard**  
 Period: 04-22 As of: 10/28/2021

Page: 3 of 3  
 Report: 03630.rpt  
 Company: MASP

Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid	
061535	CK	10/28/2021	2253 Waste Management Kern	04-22	049448	VO	15362748087	11/1/2021	0.00	731.35	
061535	CK	10/28/2021	2253 Waste Management Kern	04-22	049449	VO	15402148082/FH	11/1/2021	0.00	186.56	
									<b>Check Total</b>	<b>1,286.06</b>	
061536	CK	10/28/2021	2313 Waxie Sanitary Supply	04-22	049450	VO	80397110	10/22/2021	0.00	427.37	
061536	CK	10/28/2021	2313 Waxie Sanitary Supply	04-22	049451	VO	80397093	10/22/2021	0.00	947.36	
									<b>Check Total</b>	<b>1,374.73</b>	
Check Count:		24								<b>Acct Sub Total:</b>	<b>61,123.58</b>

Check Type	Count	Amount Paid
Regular	24	61,123.58
Hand	0	0.00
Electronic Payment	0	0.00
Void	0	0.00
Stub	0	0.00
Zero	0	0.00
Mask	0	0.00
<b>Total:</b>	<b>24</b>	<b>61,123.58</b>

<b>Company Disc Total</b>	<b>0.00</b>	<b>Company Total</b>	<b>61,123.58</b>
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**ELECTRONIC FUND TRANSFER OCTOBER 1 THROUGH OCTOBER 25, 2021**

Date		AMOUNT
10/1/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$18,585.29
10/1/2021	ACH DEBIT TAXES PAYCHEX	\$10,937.05
10/1/2021	ACH DEBIT INVOICE PAYCHEX	\$237.70
10/4/2021	ACH DEBIT MTOT DISC BANKCARD	\$78.17
10/5/2021	WIRE TRANSFER FEE	\$15.00
10/7/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$4,059.42
10/12/2021	ACH DEBIT 1800 CALPERS	\$56,012.19
10/12/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$20,311.51
10/12/2021	ACH DEBIT 3100 CALPERS	\$8,675.41
10/12/2021	ACH DEBIT 1800 CALPERS	\$7,337.89
10/12/2021	ACH DEBIT INVESTMENT DSTRS	\$3,888.65
10/12/2021	ACH DEBIT 3100 CALPERS	\$3,102.32
10/12/2021	ACH DEBIT INVESTMENT DSTRS	\$369.00
10/12/2021	ACH DEBIT CLOVER APP CLOVER APP MRKT	\$39.95
10/13/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$57,817.00
10/13/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$57,500.00
10/13/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$35,416.67
10/13/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$20,270.66
10/13/2021	ACH DEBIT ACH PMT AMEX EPAYMENT	\$9,881.19
10/13/2021	ACH DEBIT ACH PMT AMEX EPAYMENT	\$3,940.46
10/13/2021	WIRE TRANSFER FEE	\$15.00
10/13/2021	ACCOUNT SERVICE FEE OTHER CHARGES & FEES, ACH PER BATCH FEE	\$5.00
10/13/2021	ACCOUNT SERVICE FEE OTHER CHARGES & FEES, ACH PER BATCH FEE	\$5.00
10/13/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$57,817.00
10/13/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$57,500.00
10/13/2021	ACH DEBIT PAYABLES Mojave Air-Space	\$35,416.67
10/13/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$20,270.66
10/13/2021	ACH DEBIT ACH PMT AMEX EPAYMENT	\$9,881.19
10/13/2021	ACH DEBIT ACH PMT AMEX EPAYMENT, PPD	\$3,940.46
10/13/2021	WIRE TRANSFER FEE	\$15.00
10/13/2021	ACCOUNT SERVICE FEE OTHER CHARGES & FEES, ACH PER BATCH FEE	\$5.00
10/13/2021	ACCOUNT SERVICE FEE OTHER CHARGES & FEES, ACH PER BATCH FEE	\$5.00
10/14/2021	MEMO DEBIT : PAYCHEX CGS GARNISH	\$48.96
10/14/2021	MEMO DEBIT : PAYCHEX-RCX PAYROLL	\$52,307.47
10/14/2021	ACH DEBIT PAYROLL PAYCHEX-RCX	\$52,307.47
10/14/2021	ACH DEBIT GARNISH PAYCHEX CGS	\$48.96
10/15/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$20,443.68
10/15/2021	ACH DEBIT TAXES PAYCHEX TPS	\$10,823.38
10/15/2021	ACH DEBIT INVOICE PAYCHEX EIB	\$255.00
10/19/2021	ACH DEBIT CDTFA EPMT CA DEPT TAX FEE	\$3,218.00
10/20/2021	ACH DEBIT 3100 CALPERS	\$8,448.11
10/20/2021	ACH DEBIT INVESTMENT DSTR	\$3,888.65
10/20/2021	ACH DEBIT 3100 CALPERS	\$3,134.03
10/20/2021	ACH DEBIT INVOICE PAYCHEX	\$511.20
10/20/2021	ACH DEBIT CDTFA EPMT CA DEPT TAX FEE	\$472.00
10/20/2021	ACH DEBIT INVESTMENT DSTRS	\$369.00
10/22/2021	ACH DEBIT EFTTRANSFE AVFUEL	\$20,686.17
10/25/2021	ACCOUNT SERVICE FEE TM-ACH OR MULTIPLE SERVICES	\$75.00
10/25/2021	ACCOUNT SERVICE FEE RDC MONTHLY FEE	\$75.00
	<b>TOTAL</b>	<b>\$680,463.59</b>