MOJAVE AIR AND SPACE PORT

NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS

Date: June 7, 2016
Time: 2:00 p.m.
Location: Board Room
1434 Flightline, Mojave, California

AGENDA

1. Call to Order

- A. Pledge of Allegiance
- B. Roll Call
- C. Approval of Agenda

2. Community Announcements

Members of the audience may make announcements regarding community events.

3. Consent Agenda

All items on the consent agenda are considered routine and non-controversial, and will be approved by one motion unless a member of the Board, staff, or public requests to move an item to Business Items.

- A. Minutes of the Regular Board Meeting on May 17, 2016
- B. Check Register dated June 2, 2016

4. Business Items

- A. Check #054365, dated May 17, 2016, \$150.43, Jim's CB & Radios
- B. Sharp Hangar 965 Sale Agreement
- C. Resolution Regarding Election Tie Breaking Procedures
- D. Resolution Regarding Candidates' Statements for General Election
- E. Resolution Regarding Consolidation of Elections

5. Reports

- A. CEO/GM Report
- B. Discussion of FY 16-17 Draft Budget
- C. Board Committees
- D. Board of Directors: This portion of the meeting is reserved for board members to comment on items not on the agenda

6. Public Comment on Items Not on the Agenda

Members of the public may make comments to the Board on items not on the agenda.

7. Closed Session

- A. Existing Litigation (Govt Code 54956.9(a): Soest v MASP
- B. Real Property Negotiations (Govt Code 54956.8):
 Bob White Sale of Hangar 940
- C. Real Property Negotiations (Govt Code 54956.8):

 Mojave Medical Center Real Property Lease

8. Closed Session Report

Adjournment

This Agenda was posted on June 3, 2016 by Jason.

<u>ADA Notice</u>: Persons desiring disability-related accommodations should contact the District no later than forty-eight hours prior to the meeting. Persons needing an alternative format of the agenda because of a disability should notify the District no later than seventy-two hours prior to the meeting. All inquiries/requests can be made by phone at (661) 824-2433, in person at 1434 Flightline, Mojave, CA, or via email to carrie@mojaeairport.com.

<u>Copy of Records</u>: Copies of public records related to open session items are available at the administrative office of the District at 1434 Flightline, Mojave, CA.

<u>Public Comments:</u> Members of the public may comment on items on the agenda before the Board takes action on that item, or for closed session items, before the Board goes into closed session. Comments on items not on the agenda, and over which the Board has jurisdiction, may be made under "Public Comments on Items not on the Agenda," but the Board may not take action on any issues raised during this time. All comments by members of the public are limited to three minutes.

MISSION STATEMENT

FOSTER AND MAINTAIN OUR RECOGNIZED AEROSPACE PRESENCE WITH A PRINCIPLE FOCUS AS THE WORLD'S PREMIER CIVILIAN AEROSPACE TEST CENTER WHILE SEEKING COMPATIBLY DIVERSE BUSINESS AND INDUSTRY

BOARD OF DIRECTORS

MINUTES OF THE REGULAR MEETING OF MAY 17, 2016

1. CALL TO ORDER

The meeting was called to order on Tuesday, May 17, 2016, at 2:00 p.m. by President Evans in the Board Room at Mojave Air and Space Port located at 1434 Flightline, Mojave, California.

A. Pledge of Allegiance: Director Deaver led those assembled in the Pledge of Allegiance.

B. Roll Call:

Directors present: Balentine, Deaver, and Evans

Directors absent: Peterson

Others present: CEO Drees, Director of Planning Wojtkiewicz, Director of Administration Rawlings, Director of Maintenance Smith, COO Himes, and

District Counsel Navé by phone

C. Approval of Agenda: Upon motion by Director Deaver, seconded by Director Balentine, the agenda was unanimously approved.

2. COMMUNITY ANNOUNCEMENTS

There were no community announcements.

3. CONSENT AGENDA

Upon motion by Director Deaver, seconded by Director Balentine, the following Consent Agenda items, were unanimously approved, except check 54365 was tabled until a later meeting:

- A. Minutes of the Regular Board Meeting on May 3, 2016
- B. Minutes of the Special Board Meeting on May 10, 2016
- C. Check Register dated May 12, 2016

4. BUSINESS ITEMS

A. Appointment to Fill Board Vacancy

Director Balentine gave the recommendation of the ad hoc committee that Andrew Parker be appointed to fill the vacancy created by Director Painter's resignation. Upon motion by Director Balentine, seconded by Director Deaver, the Board voted unanimously to appoint Andrew Parker, after which Director Balentine gave Director Parker the oath of office.

B. Approval of Environmental Liability, Fiduciary Liability, Excess Auto Liability, and Employee Fidelity (Crime) Insurance Policies

CEO Drees presented a report on the above insurance policies. After discussion, upon motion by Director Deaver, seconded by President Evans, the Board voted unanimously to approve the Environmental Liability and Fiduciary Liability policies, but did not approve the Excess Auto Liability or Employee Fidelity policies.

C. Award of Contract for General Contractor Services

CEO Drees presented the results of the request for proposals for general contractor services. After discussion, upon motion by Director Balentine, seconded by Director Deaver, the Board voted to award the contract to sole bidder L & L Construction Company, 3-0-1 with Director Parker abstaining.

D. Approval of Monster Fitness Contract Amendment

CEO Drees presented a report regarding the proposed amendment to the bill of sale for gym equipment/ After discussion, upon motion by Director Balentine, seconded by Director Deaver, the Board voted unanimously to approve the contract amendment.

E. Approval of Resolution for Destruction of Records

DOA Rawlings presented a report regarding the destruction of certain records. After discussion, upon motion by Director Balentine, seconded by Director Deaver, the Board voted unanimously to approve the resolution authorizing the destruction of specified records.

5. REPORTS

A. Financial Report

DOA Rawlings presented the financial report.

B. CEO/GM Report

CEO Drees reported hangar 210 repairs, the Intermediate Space Challenge, Kern County Animal Shelter, and Kern Economic Development Corporation Annual Dinner. Director Deaver inquired as to the GAVEA event, and President Evans asked about digitally archiving District records.

B. Board Committees

President Evans disbanded the ad hoc committee to review candidates to fill the board vacancy.

C. Board of Directors

Director Balentine gave a report on the Tehachapi Business Conference

6. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

Doug Clipperton commented on the Tehachapi Business Conference and benefits to MASP.

7. CLOSED SESSION

A. Existing litigation: Soest v. MASP

8. CLOSED SESSION REPORT

In closed session, Counsel and the Board discussed the status of the Soest matter. No other items were discussed.

ADJOURNMENT

There being no further business to come at 2:44 p.m.	e before the Board, the chair adjourned the meeting
ATTEST	David Evans, President
Jimmy R. Balentine, Secretary	

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TO:

Board of Directors

FROM:

Lynn Johansen

SUBJECT:

Jim's CB & Radios

MEETING DATE: June 7, 2016

Background:

On May 17th during the regular board meeting, there were not enough directors present to approve a check to Jim's CB & Radios that was listed on the check register dated May 12, 2016.

Impacts:

Fiscal:

\$150.43

Environmental:

None

Legal:

None

Recommended Action:

Staff recommends approval of the check.

User: Date: Time: Thursday, June 02, 2016 08:27AM LCALICA Mojave Air & Space Port Check Register - Standard Period: 12-16 As of: 5/12/2016 Page: Report: Company: EKAD 1 of 1 03630.rpt

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	Total:	Mask	Zero	Stub	Void	Electronic Payment	Hand	Regular	Check Type				11-16	11-16	11-16	11-16	11-16		Period To Post Closed
Company Disc Total	_	0	0	0	0	0	0	_	Count				035589	035577	035562	035561	035560		Ref Nbr
<u> </u>		Ŭ	J	J	J	_	J	_					6	ó	6	ó	6		Doc
0.00	150.43	0.00	0.00	0.00	0.00	0.00	0.00	150.43	Amount Paid				10125808	10125820	10125743	10125719	10125665		Invoice Number
Company Total										Acct Sub Total:		Check Total	3/16/2016	3/17/2016	3/11/2016	3/10/2016	3/8/2016		Invoice Date
													0.00	0.00	0.00	0.00	0.00		Discount Taken
150.43											150.43	150.43	21.48	12.88	90.30	9.13	16.64		Amount Paid



TO:

Board of Directors

FROM:

Karina Drees, GM

SUBJECT:

Hangar 965 purchase

MEETING DATE: June 7, 2016

Background:

During the May 3, 2016 Board meeting, the Board discussed in closed session the acquisition of hangar 965 and gave staff direction to finalize the purchase. The bill of sale for the hangar purchase for \$41,000 is attached.

The hangar is ready for the District to take possession and the check is included in this week's check run. Once the check is received by the Sharps they will turn over possession of the hangar to the District.

Recommended Action:

Approve the bill of sale as presented.

BILL OF SALE FOR HANGAR 965

This Agreement is made as of 5/23, 2016, ("Effective Date") by and between the contract of the

Whereas, Seller is a tenant of District pursuant to a lease agreement between the parties dated $\frac{10/\sqrt{(\text{the "Lease"})}}{(\text{the "Lease"})}$; $(\sqrt{10/10/10})$

Whereas, Seller is the owner of Hangar ___, located on the premises that are the subject of the Lease (the "Hangar"), and desires to sell such Hangar; and

Whereas, Seller desires to sell and District desires to purchase the Hangar, and the parties desire to terminate the Lease;

Now, therefore, for good and valuable consideration received, the parties agree as follows:

1. Sale of Hangar.

District hereby purchases from Seller, and Seller hereby sells to District, for the sum total of Forty One Thousand Dollars (\$41,000.00), includes taxes and insurance, the hangar located at Mojave Air and Space Port, as described below:

Make: Port - A - Port Model: unknown Serial #: unknown
Hangar #: 915

2. Title.

- (a) Seller represents and warrants that it has full and good title to the described Hangar, full authority to sell and transfer the same, and that the Hangar being sold is free and clear of all liens, encumbrances, liabilities, and adverse claims, of every nature and description.
- (b) Seller further warrants and represents that there are no other tenants, subtenants, or assignees in the Hangar as of the Effective Date.
- (c) District understands the Hangar is being sold in its present condition "as is" and "where is," and that Seller disclaims any implied warranty of condition of function, or any responsibility thereof.
- (d) Seller agrees that any items left in the Hangar as of the date of sale shall become the sole property of District, and Seller disclaims any right, title, and/or interest in or to any items, equipment, property, or thing in the Hangar as of the Effective Date.

3. Termination of Lease.

The parties consent to the termination of the Lease effective as of the Effective Date.

4. Miscellaneous.

(a) Notices given under this Agreement shall be written and delivered personally to the person to whom the notice is to be given or mailed postage prepaid, at the address stated below.

- This Agreement and its terms, covenants and conditions apply to and are binding upon and inure to the heirs, successors, executors, administrators, and assigns of the parties hereto.
- The prevailing party shall recover from the non-prevailing party reasonable (c) attorney's fees and costs in the event a dispute arises between the parties in connection with this Agreement.
- (d) No prior and contemporaneous conversations, negotiations, possible and alleged agreements concerning the subject matter hereof, other than those referred to herein, are merged herein. This is an integrated agreement. Any modification of this Agreement must be agreed upon in writing by each Party.

Unless stated otherwise herein, no real estate brokers have been involved in this (e) Lease, and no real estate broker commissions or fees are due or owed from either party.

Each party ("Indemnitor") agrees to indemnify, defend, and hold harmless the other party and its directors, officers, employees, agents, and representatives ("Indemnitees") from any and all damages, claims, judgments, settlements, losses, costs, and expenses (including attorney and expert costs and fees) that may at any time be incurred, suffered, sustained by or imposed upon the Indemnitees, including without limitation Indemnitor's breach of any term, condition, representation, or obligation arising from this Agreement.

Authorizing signatures:

[name]
[address]

950 W Valle Del Coo Rd

O20 Valley AZ 55737

District

Karina Drees, General Manager

Mojave Air and Space Port

1434 Flightline Mojave, CA 93501



TO:

Board of Directors

FROM:

Lynn Johansen

SUBJECT:

2016 General Elections Tie Breaking Procedures

MEETING DATE: June 7, 2016

Background:

Kern County is requesting an updated resolution on MASP's Tie Breaking Policy. Kern County provided the resolution format and cited the California Elections Code to be used for Tie Breaking procedures.

Impacts:

Fiscal:

None

Environmental:

None

Legal:

None

Recommended Action:

Staff recommends approval of the resolution on the Tie Breaking Procedures.

RESOLUTION NO	
District Control	
District Name	

Tie Breaking Procedures

WHEREAS, Pursuant to Section 10551 (b) of the California Elections Code, "If a tie vote makes it impossible to determine which of two or more candidates has been elected, the county elections official shall notify the governing body of the district thereof, and the governing body shall forthwith notify the candidates who have received the tie votes to appear before it either personally or by representative at the time and place designated by the governing body. The governing body shall, at that time and place, determine the tie by lost and the results thereof shall be declared by the governing body.";

NOW, THEREFORE, BE IT RESOLVED that this governing board does hereby determine:

• That the	district policy for breaking a tie is:	
In the e	vent of a tie, the governing body shall i	notify the candidates receiving the tie vote
of the tir	me and place for the drawing of lots to	determine the winner, who shall be declare
by the g	overning body, in accordance with Ele	ctions Code section 10551(b).
Board.	RESOLVED that these policies shall rema	in in full force and effect until rescinded by this Mojave Air & Space Port
		District
this 7th	day ofJune	, 2016
Ayes:		
Noes:		
Absent:		



TO:

Board of Directors

FROM:

Lynn Johansen

SUBJECT:

2016 General Election Candidates Statement

MEETING DATE: June 7, 2016

Background:

Kern County is requesting an updated resolution on MASP's Candidates Statement Policy. They are asking who will be charged for the printing, handling and mailing of the statements in November.

In the past years, MASP has not paid for the statements. The estimated Candidate Statement is \$539.00 per each potential candidate.

Impacts:

Fiscal:

\$539.00 per candidate

Environmental:

None

Legal:

None

Recommended Action:

Staff recommends approval of the resolution on the Candidate Statement, stating the candidates pay for their own statements.

RESOLUTION NO
District Name
Candidates' Statements
WHEREAS, Section 13307 of the Elections Code of the State of California requires this board to adopt certain policies in regard to statements of candidates who run for office as members of the governing board of the district;
NOW, THEREFORE, BE IT RESOLVED that this governing board does hereby determine:
• That the cost of printing, handling, and mailing candidates' statements shall be charged to the:
Candidate
(Candidate or District)
 That candidates not be permitted to submit additional materials to be sent to the voter with the sample ballot. That the candidate statement is limited to 200 words.
BE IT FURTHER RESOLVED that these policies shall remain in full force and effect until rescinded by this Board.
PASSED AND ADOPTED by the Board of Directors of the Mojave Air & Space Port District
this 7th day of June , 2016 .
Ayes:
Noes:
Absent:

Secretary to the Board of Directors



TO:

Board of Directors

FROM:

Lynn Johansen

SUBJECT:

2016 General Election Consolidation of Elections

MEETING DATE: June 7, 2016

Background:

Kern County is requesting an updated resolution from MASP requesting a Consolidated Election. This is the same type of electoral procedure MASP has participated in the past. MASP states how many positions are available and that we wish the County Clerk's Election Division office to conduct the election; stating it be consolidated with the statewide election to be held on the same day for the same district territory. The resolution also states the District will reimburse Kern County for MASP's share of costs pertaining to the services that are provide based on the Election Code.

Impacts:

Fiscal:

Fee will be based on the Election Code Section 10002

Environmental:

None

Legal:

None

Recommended Action:

Staff recommends approval of the resolution on the Consolidation of Elections.

RESOLUTION NO.

A RESOLUTION OF THE BOARD OF DIRECTORS OF MOJAVE AIR AND SPACE PORT REQUESTING THE CONSOLIDATION OF ELECTIONS

Whereas, an election shall be conducted for the Mojave Air and Space Port pursuant to the Uniform District Election Law commencing with Section 10500 of the Elections Code on November 8, 2016, for the purpose of electing three members of the Board Directors; and,

Whereas, the Board of Directors wishes the Election Division of the Office of the County Clerk to conduct said election; and,

Whereas, pursuant to Section 10403 and 10418 et. Seq. of the Election Code, said election may be consolidated with the statewide election to be held on the same day; and,

Whereas, the Board of Directors desires that this District's General Election be consolidated with any other elections that may be held on the same date and involving the same territory; and,

Now, Therefore, Be It Resolved by the Mojave Air and Space Port Board of Directors that the General District election of this District is to be held on November 8, 2016, and consolidated with any other elections held on the same date and involving all or a portion of the territory of the District pursuant to Section 10400 et. Seq. of the Elections Code; and,

Be It Further Resolved that, pursuant to Election Code Section 10002, the District shall reimburse the County in full for the services performed upon presentation of a bill from the County to the District.

David Evans, President

ATTEST:

Jimmy R. Balentine, Secretary

Adopted, Signed and Approved this 7th day of June, 2016.



CEO REPORT

TO:

MASP Board of Directors

FROM:

Karina Drees

MEETING DATE: June 7, 2016

Goals and Objectives

• We expect the enhancements to the Building 1 conference room to be completed mid-June. Most of the renovations are already complete.

• John is working on the emergency procedures enhancements. Because this is going to be a more comprehensive effort than initially anticipated, we may spend more time to ensure we are providing the best response procedures to our customers.

Airport Improvements

- The water line project on the west side of the airport is underway. Crews have begun digging up the old infrastructure to replace and we anticipate this phase will be completed before the end of June with limited disruption to customers. We are in communication with Al and Cathy Hansen to ensure we can best accommodate them during the disruption.
- Runway 08/26 will be closed for fog sealing June 16-19 as part of the FAA grant we were awarded this year.

Updates

- John and Jim are attending the Next-Generation Suborbital Research Conference in Colorado this week. John reported back the conference is going well and he has made several new connections in the industry.
- Carrie Rawlings has been elected as a Director on the Antelope Valley Board of Trade. Congratulations, Carrie!



TO:

Board of Directors

FROM:

Karina Drees, GM

SUBJECT:

Draft Budget

MEETING DATE: June 7, 2016

Background:

Attached is the FY16-17 draft budget for discussion. The following items are proposed changes to the upcoming year.

Revenue

We do not foresee any significant changes to revenue during FY 16-17. We anticipate modest gains in fuel sales and rents & leases revenue.

Expenses

I propose a Cost Of Living Increase (COLA) of 1.7%. The LA COLA was 1% for calendar year ending 2015. However, last year's COLA was less than the standard and I would like to make a larger impact this year.

There are a number of expense items in which I am asking the Board to consider and approve:

I propose the following merit increases:

- 5% for Maintenance Man II from \$27.72 per hour to \$29.10 per hour
- 10% for Administrative Assistant I from \$22.02 per hour to \$24.22 per hour
- 10% for Administrative Assistant I from \$22.57 per hour to \$24.83 per hour
- 10% for Maintenance Man I from \$16.82 per hour to \$18.50 per hour
- 10% for Maintenance Man I from \$21.56 per hour to \$23.72 per hour

I would like to implement a MASP-wide bonus plan of up to 5% for each employee. The bonus would be earned by achieving both personal goals and District-wide goals. The total impact to the budget will be \$60,000.



Beginning July 1, the airport will alter all department hours to match tower's hours. As such, this will increase some personnel expenses that are not currently incurred. Fire Department will extend from 0700 - 1500 to 0700 - 1700. Fuels will extend from 0730 - 1630 to 0700 - 1700. Reception will extend from 0730 - 1600 to 0700 - 1700. These changes to staffing hours will better serve our customers and provide additional coverage for incidents.

In addition to the personnel costs, this draft budget includes changes to the following:

- An increase of \$206,000 in repairs and maintenance. There are a number of items we have been neglecting for some time that need to be addressed. The additional funds includes runway/taxiway crack sealing, road repairs and minor building repairs.
- An increase of \$47,000 in water/sewer to accommodate growth and the change to the sewer rate structure approved by the Board this fiscal year.
- An increase of \$68,000 in insurance to accommodate increased premiums in property coverage, as well as the additional insurance plans adopted by the Board this fiscal year.
- An increase of \$33,000 in marketing to account for some new image designs for advertising, sponsorships and promotions.

To offset these operating expense increases, we anticipate seeing a drop in the following expense area:

- We will see a drop of \$511,000 in G&A personnel costs this year due to staff changes made in FY 15-16.
- The audit fees will decrease by \$44,000 due to the fact that we caught up our previous audits and are now budgeting for only one per year.

Non-operating expenditures are proposed at \$1,165,000 to include runway improvements (assuming we receive an FAA-approved project), infrastructure improvements, tenant retention projects, equipment expenses and the California City payment. The Other Post-Employment Benefits (OPEB) contribution would be considered later in the fiscal year if revenues exceed expenses. The individual items for infrastructure, tenant retention and equipment expenses will be brought before the Board for approval. Below is a draft list, which accounts for the \$1,165,000 total in the draft budget:



Runway Projects	
Fog sealing/painting 12/30	\$330,000
Infrastructure Projects	
Complete pressure reducing station	\$150,000
Perimeter roads Phase I	\$150,000
Solar street lights Phase I	\$25,000
Tenant Retention Projects	
Major building repairs	\$200,000
Capital Equipment	
Man boom lift	\$20,000
Surveillance equipment	\$22,000
Weather indication system	\$5,000
Light gun for tower	\$6,000
Backup Server	\$12,500
Event center furniture	\$10,000
Security vehicles - used	\$25,000
IT Vehicle	\$15,000
Water truck	\$80,000
Audio recorder for tower	\$12,500
Voicemail storage system	\$10,000
FM Radios with repeater	\$14,000
AWOS Lightening detection system	\$12,000
Jaws of life rescue tool	\$16,000
California City Grant	\$50,000
Total Capital Expenditures	\$1,165,000

Mojave Air & Space Port Draft Budget For Fiscal Year 2016-2017

			Projected FYE 15-16 Totals	FY 16-17 Budget
Operating Revenue				
Fuel Sales & Services				
		Fuel Sales	1,546,982	1,577,921
		Fuel Services	37,512	38,262
Fuel Sales & Services Total			1,584,494	1,616,183
Rents & Leases	Rents & Leases	Rent & Leases: Ground	2,302,229	2,325,252
		Rent & Leases: Buildings	1,850,441	1,868,945
		Rent & Leases: Hangars	344,105	347,546
		Rent & Leases:Terminal Building	22,038	22,258
Rents & Leases Total			4,518,813	4,564,001
Airport Services	Airport Services	Rental Security	217,312	219,485
		Location Access Fees	136,611	185,000
		Equipment Rental	73,431	50,000
		Event Center Rental Fee	50,400	50,400
		Fire Dept Reimbursement	70,208	35,104
		Security Reimbursement	20,047	20,248
		Tower Reimbursement	17,100	17,271
		Aircraft Storage Fees	16,372	16,372
		Other Airport Services	2,706	2,733
Airport Services Total			604,188	596,613
Other Revenue	Other Revenue	Interest Income	20,927	21,137
		Finance Charge-Past Due Accts	6,527	6,592
		Gift Shop Sales	5,543	5,599
		Other Revenue	120,172	80,000
Other Revenues Total			153,170	113,328
Total Operating Revenue			6,860,665	6,890,125
Cost of Goods Sold				1033
Cost of Fuel	Cost of Fuel	Purchase for Resale-fuel and lubricant:	811,041	840,415
Cost of Merchandise		Gift Shop Merchandise	3,394	3,415
Total Cost of Goods Sold	Design was all the second	MINISTRAL PROPERTY OF THE PARTY	814,435	843,830
Operating Profit			6,046,230	6,046,294
Expenses			2,010,200	0,0 10,20 1
Operations Expenses	Operations Personnel Expenses	Salaries	202.000	225 471
operations expenses	Operations Personner Expenses	Statutory Benefits	282,909 47,105	335,471
		Employee Benefits	195,125	49,425
	Operations Personnel Total	Employee Belletits	525,140	234,830 619,726
	Other Operating Expenses	Prof. Services-Security	298,168	304,131
	Other Operating Expenses	Prof. Services-Tower Operators	214,452	
		Prof. Services-Tower Operators Prof. Services-Engineer	77,223	218,741 100,000
		Prof. Services-Environmental	77,223	20,000
		Prof. Service-Construction Mgmt	17,191	
		Other Outside Services		75,000
			128,388	150,000
	Other Operating Expenses Total	Other Expense	13,418 748,839	20,000 887,872
Operating Expenses Total	Swier Operating Expenses Total			1,507,598
Maintenance	Maintenance Personnel Expenses	Salaries	1,273,979	467,275
manifestaties	Maintenance reisonner expenses	Statutory Benefits	523,305	•
		Employee Benefits	26,740 198 917	25,747 186 010
	Maintenance Personnel Total	rinhiolee penetit?	198,917	186,910
	Repairs & Maintenance	Repairs & Maint-Auto	748,963 13 321	679,932
	repairs & Maintellance	·	13,321	15,000
		Repairs & Maint-Bldg & Grounds	340,000	480,000

		Repairs & Maintenance	13,439	20,000
		Repairs & Maint-Equipment	63,482	120,000
		Tools	3,298	5,000
	Repairs & Maintenance Total		433,541	640,000
	Other Expenses	Auto/Equipment Fuel	35,408	35,000
	•	Permits & Fees	18,457	20,000
		Rents and Leases	19,662	20,000
	Other Expenses Total		73,527	75,000
Maintenance Total			1,256,031	1,394,932
General & Administrative	G&A Personnel Expenses	Salaries	1,260,728	808,852
		Statutory Benefits	30,811	28,604
		Employee Benefits	453,952	396,337
	G&A Personnel Total		1,745,491	1,233,793
	Telephone & Utilities	Telephone - Communications	66,180	70,000
		Utilities-Electric	135,512	142,288
		Utilities-Gas	8,646	10,000
		Utilities-Refuse	16,591	20,000
		Utilities-Water	82,693	130,000
	Telephone & Utilities Total		309,622	372,288
	Other Expenses	Bad Debts	20,000	20,000
		Dues & Subscriptions	47,311	50,000
		Office Expenses	55,546	61,500
		Small Equipment/Software	73,000	90,000
		Employee Training	17,500	45,000
		Events-Expense	20,257	20,000
		Hangar 79 Lease Agreement	180,000	180,000
		Insurance	292,000	360,000
		Outside Services - Consulting	160,000	150,000
		Prof. Services-Auditors	79,025	35,000
		Prof. Services-Legal	120,588	125,000
		Travel, Meals & Lodging	43,000	55,000
		Tution Assistance Program	10,000	30,000
		Uniforms	5,122	7,500
	Other Expenses Total		1,123,349	1,229,000
Seneral & Administrative Total			3,178,462	2,835,081
Marketing	Marketing	Promotional Items	5,000	6,500
Ü	3	Sponsorships	19,853	30,000
		Advertising	3,640	15,000
		Marketing - Other	14,674	25,000
Marketing Total			43,167	76,500
Total Operating Expenses		ALC: NO SECURITION OF SECURITION	5,751,639	5,814,111
· · · · · · · · · · · · · · · · · · ·				5,02 1,222
excess (deficit) of operarating	revenue over operating expense		294,591	232,184
Non-operating				
Non-operating Revenue				
Taxes & Grants	KC Taxes	Taxes	653,469	660,000
ederal/State Grants Total		Federal/State Grants	333,250	300,000
Total Non-Operating Revenue		Have the Report Bloomer	986,719	960,000
Name and another Free Co.		544 B	000.000	
Non-operating Expenditures		FAA Project	320,000	330,000
		Cautarnia Filty Grant	50,000	50,000
		California City Grant		
		Equipment Expenditures	15,970	260,000
		Equipment Expenditures Infrastructure Projects	220,000	325,000
		Equipment Expenditures Infrastructure Projects Tenant Retention Projects		=
		Equipment Expenditures Infrastructure Projects	220,000 100,000 -	325,000 200,000
THE RESERVE THE PERSON NAMED IN COLUMN 2 IS NOT THE OWNER.		Equipment Expenditures Infrastructure Projects Tenant Retention Projects	220,000 100,000 - 705,970	325,000 200,000 - 1,165,000
Total Non-Operating Expenses Net Non-Operating Excess of Revenue/Expense		Equipment Expenditures Infrastructure Projects Tenant Retention Projects	220,000 100,000 -	325,000 200,000